

# Berkley Accelerated Middle School

Teacher Performance Appraisal System

2013

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The purpose of Berkley Accelerated Middle School's teacher evaluation system is to increase student learning growth by improving the quality of instructional, administrative, and supervisory service. The system is founded on a core of effective practices that have been strongly linked to increased student achievement and include the Florida Educator Accomplished Practices, the contemporary synthesized research of Dr. Robert Marzano, and the requirements of Florida Statute 1012.34. Berkley Accelerated Middle School has opted to utilize the State model as presented at the Charter School Evaluation Trainings including all of the observation instruments, from iObservation, that are linked directly to effective teaching practices and the Florida Educator Accomplished Practices (FEAPs). The evaluation document will be posted at <a href="mailto:berkleymiddle.net">berkleymiddle.net</a> for review upon approval.

Key Components of the redeveloped teacher evaluation system include:

- Core of Effective Practices
- Measures of Student Growth
- Evaluation Rating Criteria
- Teacher and Principal Involvement
- Multiple Evaluations for First Year Teachers
- Additional Metric Evaluation Elements
- Milestone Career Events
- Annual EvaluationImprovement Plans
- Continuous Professional Improvement
- Teaching Fields Requiring Special Procedures
- Evaluator Training
- Process of Informing Teachers About the Evaluation Process
- Parent Input
- Annual Review by the District Peer Review
- Option Evaluation by Supervisor
- Input into Evaluation by Trained personnel other than the Supervisor
- Amending Evaluations

# 1. Core of Effective Practices

- Berkley Accelerated Middle School has framed our teacher evaluation model following Dr. Robert Marzano's "The Art and Science of Teaching". Marzano's framework is based on contemporary research of instruction and clusters strategies in four domains of teaching responsibilities (Domain 1) Classroom Strategies and Behaviors, (Domain 2) Planning and Preparing, (Domain 3) Reflection on Teaching and (Domain 4) Collegiality and Professionalism. Marzano's framework is a causal model; if instructional personnel effectively use the teaching strategies in this framework there will be a positive impact on student performance.
- Berkley Accelerated Middle School has adopted the approved Florida Model for teacher evaluation developed by Dr. Robert Marzano that embodies contemporary research and practice.
- Berkley Accelerated Middle School has adopted the Florida Model of approved classroom observation and evaluation instruments aligned to the Florida Educator Accomplished Practices.
- Observation Instruments

- The principal, direct supervisor, and any other individual performing observations and evaluations will use, at a minimum, this same core of effective practices.
- Contemporary Research Reference List
- Research Base and Validation Studies on the Marzano Evaluation Model:
   Research Base and Validation Studies Marzano Evaluation Model.pdf
- Meta-Analytic Synthesis of Studies on Instructional Strategies: Instructional Strategies Report 9 2 09.pdf
- Contemporary References List: <u>PDF File</u>
- Learning Map, Overview of the 4 Domains: PDF File | Word Doc
- FEAPs Crosswalk to Marzano Model: PDF File | Excel File

#### 2. Student Growth

#### STUDENT PERFORMANCE MEASURES:

**Student Performance Measures:** A measure of student performance will be incorporated in each teacher's annual overall evaluation. Performance measures will be based on student growth where available, student proficiency, or a combination of both growth and proficiency.

**Student Assessments by Grade/Subject:** Beginning in the 2012 – 2013 school year student assessment results will be incorporated into teacher evaluations. The list of student assessments for each subject and grade level used in 2012-2013 performance are summarized in Table 1 below. In accordance with SB 736 (7)(e) the state-adopted student growth measure (VAM) will used for all teachers. The VAM for the teacher will be applied through aggregation using a common metric (Approach 1 in the AIR presentation using average annual growth).

	LE 1: Student Performance   Grade Lev	/el/Subject	
Grade Level/Subject	Assessments Used	Calculation Components of the Student Performance Factor	Evaluation Weight/Percent of Overall Evaluation
	Middle Gra	ides (G6-G8)	
Teachers of Language Arts and/or Reading	FCAT Reading for assigned students  FCAT Writes for assigned students as EOC Exam for 8 <sup>th</sup> and/or 10 <sup>th</sup> grade reading and language arts teachers.	Teacher VAM  FCAT Writing scores for assigned students	-Growth in students assigned to the teacher (teacher VAM) (50%, fo teachers without student taking the FCAT Writing Assessment, 20% for teachers with students that take the FCAT Writing Assessment) -Student proficiency on the FCAT Writing Assessment (30% for teachers with students

			that do take the FCAT Writing Assessment)
			Total = 50% of overall
			evaluation
Teachers of Math	FCAT Math for assigned	Teacher VAM for math	Combination of factors:
	students who do not		If only FCAT Teacher
	take an EOC exam	Student proficiency on	VAM (50%) or if only
		EOC exam	EOC (50%)
	End of Course (includes		If COAT and COC
	state Algebra, Geometry, and Algebra		If FCAT and EOC, Student Proficiency on
	Il as they become		EOC (30%)
	available)		Growth in students
			assigned to the Teacher
			(VAM) (20%)
			Total= 50% of overall
Teachers of Science	FCAT Reading and Math	Aggregated VAM for	Combination of factors:
	for assigned students	Reading and Math	-Student proficiency on
	EOC	FOC	EOC (20%) -Growth in students
	EUC	EOC	assigned to the Teacher
	FCAT Science	FCAT Science scores for	(VAM) (20%)
	Assessment	assigned students	-Student proficiency on
			the FCAT science
			Assessment (10%)
			Total= 50% of overall
Teachers of Social	FCAT Reading and Math	Aggregated VAM for	Combination of factors:
Studies	for assigned students	Reading and Math	-VAM (20%)
	End of Course Exam	Student proficiency on	-Student proficiency on
		EOC exam	the Civics EOC (30%)
			If 500 1/114 (500/)
			-If no EOC, VAM (50%)
			Total =50% of overall
Teachers for Subjects	FCAT Reading and Math	Aggregated school wide	School VAM
other than Reading,		VAM for Reading and	
Language Arts or Math	EOC as applicable	Math	Total = 50% of overall
		Student proficiency on	If applicable: School
		EOC Exam	VAM (20%) and EOC for
			Subject Area (30%)=
			50% of over all
	EVCEDTIONAL STUDE	INT EDUCATION (ESE)	evaluations
ESE Teachers,	FCAT Reading and Math	Aggregated Teacher	Growth in students
LUL TOUGHETS,	1 . S. II II. Cualing alla iviatil	1.001.00atea leacifei	C. OWER IN SEGUCIES

Speech/Language	for assigned students	VAM for Reading and	assigned to the teacher
Pathologists		Math	(teacher VAM)
			Total = 50% of overall
	CREDIT RETRIEVAL/9 W	/EEK COURSES (WHEEL)	
Teachers for credit	FCAT Reading and Math	Aggregated school wide	School wide VAM
retrieval courses and		VAM for Reading and	
other 9 week courses		Math	Total = 50% of overall
	SCHOOL BASED INST	RUCTIONAL SUPPORT	
Guidance Counselor	FCAT Reading and Math	Aggregated school wide	School wide VAM
		VAM for Reading and	
		Math	Total = 50% of overall
Dean	FCAT Reading and Math	Aggregated school wide	School wide VAM
		VAM for Reading and	
		Math	Total = 50% of overall
Instructional Coach	FCAT Reading and	Aggregated school wide	School wide VAM, if
	Math, if position is	VAM for Reading and	position is specified
	specified Reading or	Math, if position is	Reading or Math it will
	Math it will be the	specified Reading or	be the school wide VAM
	specified assessment	Math it will be the	for that area
		school wide VAM for	
		that area	Total = 50% of overall

**Timeline for Integrating Student Assessments:** As State EOC tested subject are added, the assessments will be integrated into the Teacher Evaluation System. Beginning January 2014, and every January thereafter, the assessments used to measure student performance will be review, and revisions made to the Teacher Evaluation System annually so that these revisions are in place at the beginning of the next school year.

Application of Student Performance Measures: Because three years of validated student performance data is not available for the 2012-2013 school year, the student performance measure will account for 40% of each teacher's overall evaluation as SB736 (3)(a)1.a. The student performance measures for each grade level/ subject for both classroom and non-classroom teachers that will be used in 2012-2013 is outlined in Table 1. The student performance measure will account for 5-% of each teacher's overall evaluation starting the 2013-2014 school year. As a part of the annual review of the Teacher Evaluation System these measures will be analyzed and revised as needed. In addition, the System will be revised to incorporate additional performance measures developed by FDOE when they become available. Evaluation System revisions will be made annually.

**Evaluation Criteria:** Until 3 years of performance data is available, the student performance measure will equal 40% of the teacher's overall evaluation then increased to 50% when all three years are available. Each year as scores become available, the student performance measures outlined in Table 1 will be translated into a rating scale using the four levels of performance; 4 = Highly Effective, 3 = Effective, 2 = Emerging, and 1 = Ineffective. This rating will be added to the instructional practice rating for the teacher. For the 2012-2013 school years the overall teacher evaluation score will be calculated by multiplying the instructional practice score by 60% and adding this score to the student performance factor multiplied by 40%. For the 2013-2014 school year and beyond, the overall teacher evaluation score will be calculated by multiplying both the instructional practice score and the student performance factor by 50% and then adding the two into one score, which will then be used as the teacher's final evaluation

rating for the school year. Newly hired teacher will follow the same process until three years of data is available.

**Cut Scores:** To translate test data, Teacher VAM, School VAM and District VAM into one of the 4 ratings, the following procedures will be used.

#### For individual VAM scores:

• For teachers with individual VAM estimates, once the state math and reading by grade files are received from FDOE, cut scores are determined by using the district mean for each grade by subject and comparing this mean to each of four calculations made for each teacher; 1) Teacher's VAM, 2) Teacher's VAM adjusted by a confidence level of .5 x standard error (SE), 3) Teacher's VAM adjusted by a confidence level of 1 x SE and 4) Teacher's VAM adjusted by a confidence 1.5 x SE (see Table 3 below) Teachers with all four calculations below the district mean will receive a student performance factor rating of "1" or Ineffective. Teachers with all four calculations above the district mean will receive a rating of "4" or Highly Effective. Teachers with one of the four calculations greater than, or less than the district mean will receive a rating of "2" or Emerging. All other teachers will receive a rating of "3" or Effective. Once the student performance factor is determined this rating will be multiplied by 40 percent and combined with the teacher effectiveness factor (multiplied by 60 percent) to achieve the overall final evaluation rating. Cut scores cannot be determined until VAM data is received. Once this data is received from the district, cut scores will be identified.

Table 2 – Cut Score Calculation for Individual VAM Scores								
If VAM is < District Mear	If VAM is < District Mean for Grade/Subject and							
Student Performance	VAM + (1.5*SE)	VAM + (1*SE)	VAM + (.5*SE)					
Factor								
Rating = 1	Yes	Yes	Yes					
Rating = 2	No	Yes	Yes					
Rating = 3	No	No	Yes					
Rating = 4	No	No	No					
If VAM is >District Mean	for Grade/Subject and							
Student Performance	VAM + (1.5*SE)	VAM + (1*SE)	VAM + (.5*SE)					
Factor								
Rating = 1	No	No	No					
Rating = 2	Yes	No	No					
Rating = 3	Yes	Yes	No					
Rating = 4	Yes	Yes	Yes					

#### For teachers with multiple VAM scores:

• For teachers where VAM estimates for both subjects (math and reading) are used according to Table 1, the individual rating for each subject will be calculated as outlined above. Then 1.) the number of students on which the reading score is based will be multiplied by the rating for reading (reading factor), 2.) the number of students on which the math score is based will be multiplied by the rating (math factor), 3.) the reading and math factors will be added together and 4.) then

divided by the total number of students assigned for both reading and math to result in an overall rating calculation.

- For teachers where VAM estimates for multiple grades are provided the individual rating for each grade will be calculated as outlined above. Then 1.) the number of students on which the score is based by grade level will be multiplied by the rating for each grade level, 2.) the factor calculated for each grade will be added together and 3.) then divided by the total number of students assigned to result in an overall rating calculation.
- Since the overall rating calculation may not result in a whole number the rating calculation will
  be carried out to two decimal places and the following rating scale below will be used to determine
  the overall student performance factor. This rating will be multiplied by 40 percent and
  combined with the teacher effectiveness factor (multiplied by 50 percent) to achieve the overall
  final evaluation rating.

#### For teachers with both VAM and EOC exam scores:

For teachers with both EOC exams and VAM Scores the final End of Course Exam rating (1-4) will be multiplied by 30 percent and the Final VAM rating (1-4) will be multiplied by 20 percent. The EOC percentage and the VAM percentage will be combined to equal 50 percent of the teacher's overall final evaluation rating. Since the overall rating calculation may not result in a whole number the rating calculation will be carried out to two decimal places and the following rating scale will be used to determine the overall student growth factor.

#### **Rounding:**

As stated previously, since the overall calculation may not result in a whole number the rating calculation will be carried out to two decimal places and the following rating scale below will be used to determine the overall student performance factor.

	Ineffective (1)	Emerging (2)	Effective (3)	Highly Effective (4)
Student Performance	1-1.49	1.50-2.49	2.50-3.49	3.50-4.00
Factor Range	1-1.49	1.50-2.49	2.50-5.49	5.50-4.00

# 3. Evaluation Rating Criteria

• The teacher performance evaluation system differentiates among four levels of overall performance that defines the summative rating:

Highly Effective: Final Score of 3.5 – 4.0 Effective: Final Score of 2.5 – 3.4

Developing and Needs Improvement: Final Score of 1.5 – 2.4

Unsatisfactory: Final Score of 1.0 - 1.4

• The summative rating is based on the aggregation of data from each of the two components in the

Florida Model: Instructional Practice and Student Growth

• The Marzano Framework's rating scale for Domain Elements include:

	4	3	2	1	0
Formative Ratings Used for Each Domain Element	Innovating	Applying	Developing	Beginning	Not Using

These formative ratings are utilized during the collection of data and evidence for the instructional practice component of the instructor's evaluation. These labels translate into four summative ratings and finally into the four required ratings in Florida Statute as indicated below:

#### **Summative Ratings:**

Marzano Formative Ratings	Florida Summative Rating
Innovating	Highly Effective
Applying	Effective
Developing and Beginning	Developing and Needs
	Improvement
Not Using	Unsatisfactory

#### **Rubrics and Weighting Scales:**

- Using the Florida Model approved evaluation and calculation instruments for Category 1 and Category 2 instructional staff member will receive a score of 1.0 to 4.0 for instructional practice.
  - o Reflects teachers' performance across all elements within the framework (Domains 1-4)
  - Accounts for teachers' experience levels
  - Assigns weight to the domain with greatest impact on student achievement (Domain 1)
  - Acknowledges teachers' focus on deliberate practice by measuring teacher improvement over time on specific elements within the framework
- The instructional staff member will participate in an end of the year evaluation conference with a supervising administrator and complete the Florida Model approved evaluation instrument for instructional practice.
- Final Rating: Using the state growth model for student performance a rating for the instructor will be determined utilizing a 4 point scale. The cut points for the scale will be determined once the model is delivered and the data is reviewed. The Instructional Practice score with a weight of 50% will be calculated using the Florida Model and combined with the Student Growth score with a weight of 50% resulting in a final rating for the instructional staff member. The instructional practice score and the student performance score will be calculated at the district

level utilizing the Teacher Evaluation Component of Berkley' iObservation tool. Staff members will be informed in writing of their final score upon completion of the calculations by their principal.

#### 4. Teacher and Principal Involvement

 A Teacher Evaluation Review Team will be established to include administrators, instructional staff and board members to meet annually to review the teacher evaluation system. This team will review all pertinent teacher performance, student learning outcomes, and feedback from users to determine needed revisions/improvement to the system. The review team will meet four times during the first year (or more often if needed) of implementation to insure success.

## 5. Multiple Evaluations for First Year Teachers Category 1

- Evaluation includes both observations, review of lesson plans, and reviews of student work
- The process includes feedback for the beginning teacher specific to improvements and level of progress toward effective teaching

	Domain 1: Classroom Strategies and Behaviors						
Formal	Informal	Walkthroughs (6)	Evaluation (2)	Notes			
Observation (2)	Observation (4)						
-Conducted by principal -Using state approved forms -Must have informal prior to first formal	-Conducted by principal -Using state approved forms	-Conducted by principal or assistant principal -Using state approved forms	-Includes both classroom observations and reviews of student work and performance -Conducted by principal -Using state approved forms				
-Announced	-Announced	-Unannounced	Includes review of	An experienced			
-Pre Observation	-At least 20	-At least 10	student	teacher new			
Conference	minutes in length	minutes in length	performance ie:	school, but not			
-A minimum of one	-Written feedback	-Written feedback	student work,	new to the FL State			
class period or 45	required within 5	required within 3	benchmark	Evaluation Model,			
minutes in length	days	days	assessments, pre-	whose final			
-Post Conference	-Results used for	-Results used for	post-tests,	evaluation rating is			
-Written feedback	annual evaluation	annual evaluation	performance	highly effective or			
required within 10-			matters, student	effective, will			
days			progress,	move to the			
-Results used for			monitoring	category that is			
annual evaluation			systems, grades,	equivalent to their			
			artifacts, etc.	years of			

				experience for the
Oh a a marati a m	Oh a a museki a sa	Oh a a m a di a m		following year.
Observation	Observation	Observation		
Instruments:	Instruments:	Instruments:		
-Pre observation	-Pre observation	-Pre observation		
conference	conference	conference		
-Short Form	-Short Form	-Short Form		
-Post observation	-Post observation	-Post observation		
conference	conference	conference		
-Long form as a	-Long form as a	-Long form as a		
reference tool	reference tool	reference tool		
-Formal classroom	-Informal	-Walkthrough data		
observation data	classroom	collection		
collection	observation data			
	collection			
		in 2: Planning and Pre		
Formal	Informal	Walkthroughs (2)	Evaluation (2)	Notes
Observation (2)	Observation (2)			
-Conducted by	-Conducted by	-Conducted by	-Includes	
principal	principal	principal or	classroom	
-Using state	-Using state	assistant principal	observations,	
approved forms	approved forms	-Using state	lesson plans and	
-Must have		approved forms	reviews of student	
informal prior to			work and	
first formal			performance	
			-Conducted by	
			principal	
			-Using state	
			approved forms	
-Announced	-Announced	-Unannounced	Includes review of	An experienced
-Pre Observation	-At least 10	-At least 3 minutes	student	teacher new to the
Conference	minutes in length	in length	performance ie:	school, but not
-A minimum of 25	-Written feedback	-Written feedback	student work,	new to the FL State
minutes in length	required within 5	required within 3	benchmark	Evaluation Model,
-Post Conference	days	days	assessments, pre-	whose final
-Written feedback	-Results used for	-Results used for	post-tests,	evaluation rating is
required within 10-	annual evaluation	annual evaluation	performance	highly effective or
days			matters, student	effective, will
-Results used for			progress,	move to the
annual evaluation			monitoring	category that is
			systems, grades,	equivalent to their
			artifacts, etc.	years of
			,	experience for the
				following year.
				. S

Observation	Ohs	ervation	Observati	on			
Instruments:		ruments:	Instrumer				
-Pre observation		observation	-Pre observation				
conference		erence	conference				
-Short Form		rt Form	-Short For				
-Post observation		t observation	-Post obse				
conference		erence	conference				
-Long form as a		g form as a	-Long forn				
reference tool		rence tool	reference				
-Formal classroom		ormal	-Walkthro	ugn data			
observation data		sroom	collection				
collection		ervation data					
	colle	ection					
			in 3: Reflec	1		ı	
Formal Observation	(2)	Informal Obse	rvation	Evaluatio	n (2)		
		(2)					
-Conducted by princ	•				classroom		
-Using state approve	ed	-Conducted by	-		ons, teacher		
forms		-Using state ap	proved		sment, growth		
-Must have informal		forms			reviews of		
prior to first formal				student v	vork and		
				performa	nce		
				-Conduct	ed by principal		
				-Using sta	ate approved		
				forms			
-Announced		-Announced		Includes i	review of	An e	experienced teacher
-Pre Observation		-At least 10 mi	10 minutes in student pe		erformance ie:	new	to the school, but
Conference		length	student wo		vork,	not	new to the FL State
-A minimum of 25		-Written feedb	back benchmark		rk assessments,	Eval	uation Model,
minutes in length		required withir			tests,	who	se final evaluation
-Post Conference		-Results used f	· · ·		nce matters,	ratii	ng is highly effective
-Written feedback		evaluation	student pr			or e	ffective, will move
required within 10-d	ays		monitoring		ng systems,	to t	he category that is
-Results used for anr	nual				rtifacts, etc.		ivalent to their years
evaluation					,	-	xperience for the
							owing year.
Observation		Observation					<u> </u>
Instruments:		Instruments:					
-Pre observation		-Pre observatio	ion				
conference		conference					
-Short Form		-Short Form					
-Post observation		-Post observati	tion				
conference		conference					
-Long form as a		-Long form as a	a				
reference tool		reference tool					
-Formal classroom		-Informal class	room				
observation data		observation da					
collection		collection	tu				
CONECTION			Collogialita	and Profe	scionalism	<u> </u>	
Domain 4: Collegiality and Professionalism							

Formal Observation (2) -Conducted by principal -Using state approved forms -Must have informal prior to first formal	Informal Observation (2) -Conducted by principal -Using state approved forms	Evaluation (2) -Includes classroom observations, teacher self-assessment, growth plan, and reviews of student work and performance -Conducted by principal -Using state approved forms	
-Announced -Pre Observation Conference -A minimum of 15 minutes in length -Post Conference -Written feedback required within 10-days -Results used for annual evaluation	-Announced -At least 10 minutes in length -Written feedback required within 5 days -Results used for annual evaluation	Includes review of student performance ie: student work, benchmark assessments, pre-post-tests, performance matters, student progress, monitoring systems, grades, artifacts, etc.	An experienced teacher new school, but not new to the FL State Evaluation Model, whose final evaluation rating is highly effective or effective, will move to the category that is equivalent to their years of experience for the following year.
Observation	Observation		
Instruments: -Pre observation conference -Short Form -Post observation conference -Long form as a reference tool -Formal classroom observation data collection	Instruments: -Pre observation conference -Short Form -Post observation conference -Long form as a reference tool -Informal classroom observation data collection		

# 6. Additional Metric Evaluation Element

The additional metric of Deliberate Practice will apply to all classroom teachers and non-classroom teachers as appropriate.

Using the Florida Model an instructor's Instructional Practice Score represents 50% of the teacher's final evaluation score. In consideration of an additional metric the district will implement the combination of a Status Score based on an aggregation of a teacher's performance across all observed elements within the framework with a weight of 30%. The Deliberate Practice Score is based on the teacher's improvement over time on specific elements within the framework with a weight of 20% for the final evaluation. A score of 1.0 - 4.0 will be determined for the teacher.

Deliberate Practice is determined jointly by the supervisor and the instructor. Up to 3 target elements will be identified for improvement and professional development based upon the previous year's evaluation score and/or the instructor's self-assessment. Since there will be no baseline data for year 1 implementation the district will use the Florida Model approach to implementation as follows:

- Year 1, 2012-2013: Focus on establishing a common language using the framework for all users. Establish baseline status data across all elements in the framework.
- Year 2, 2013-2014: Incorporate the Florida DOE Approved Additive Deliberate Practice scores as a multi-metric element. Track Deliberate Practice against identified specific focused elements.
- Year 3, 2014-2015: Incorporate the Florida DOE Approved Inclusive Deliberate Practice

#### 7. Milestone Career Events

Milestone Career Events as defined by Berkley Accelerated Middle School:

- Moving from Probationary Contract to Annual Contract
- Moving from Category 1 to Category 2
- Promotion

A multi-metric will occur for all instructional personnel beginning with the 2013-2014 school year as described above in the implementation of the Florida Model.

A Probationary Teacher must have a final rating of higher than Developing to move to Annual Status. A Category 1 Teacher must have a final rating of Effective or Highly Effective to move to Category 2.

A teacher considered for a promotion must have a final rating of Effective or Highly Effective to move to a new position.

## 8. Annual Evaluation for Category 1.2 and 1.3 Teachers

A performance evaluation will be conducted for each instructional employee at once a year. The following charts outline the requirements for formal and informal observations, required number of observations, sources of evidence collected for each domain, roles of the observer and teacher in the evaluation process, the suggested timeframe for the evaluation process, cycles for observations and the process and procedures for struggling teachers.

	Domain 1: Classroom Strategies and Behaviors				
Formal	Informal	Walkthroughs (4)	Evaluation (1)	Notes	
Observation (2)	Observation (2)				
-Conducted by	-Conducted by	-Conducted by	-Includes both		
principal	principal	principal or	classroom		
-Using state	-Using state	assistant principal	observations and		
approved forms	approved forms	-Using state	reviews of student		
		approved forms	work and		
-Must have			performance		
informal prior to			-Conducted by		
first formal			principal		
			-Using state		

					approved forms		
-Announced	-Ann	ounced	-Unannoui	nced	Includes review		An experienced
-Pre Observation		east 20	-At least 1		student		teacher new to the
Conference	_	ites in length	minutes in		performance ie:		school, but not
-A minimum of one		tten feedback	-Written fo	_	student work,		new to the FL State
class period or 45		ired within 5	required w		benchmark		Evaluation Model,
minutes in length	days		days	710111113	assessments, pro	ρ_	whose final
-Post Conference	,	ults used for	-Results us	ed for	post-tests,	C	evaluation rating is
-Written feedback		ial evaluation	annual eva		performance		highly effective or
required within 10-	amic	an evaluation	annaar eve	ilaation	matters, student	t	effective, will move
days					progress,		to the category
-Results used for					monitoring		that is equivalent
annual evaluation					systems, grades,		to their years of
aimaar evalaation					artifacts, etc.	,	experience for the
					artifacts, etc.		following year.
Observation	Obse	ervation	Observation	on			75000
Instruments:	Instr	uments:	Instrumen	ts:			
-Pre observation	-Pre	observation	-Pre obser	vation			
conference	conf	erence	conference	е			
-Short Form	-Sho	rt Form	-Short For	m			
-Post observation	-Pos	t observation	-Post obse	rvation			
conference		erence	conference	е			
-Long form as a		g form as a	-Long form				
reference tool		rence tool	reference				
-Formal classroom	-Info	rmal	-Walkthro	ugh data			
observation data	class	room	collection	Ü			
collection		rvation data					
	colle	ction					
		Domai	in 2: Planniı	ng and Pre	paring		
Formal Observation	(1)	Informal Obser	rvation (1)	Evaluation	on	No	tes
-Conducted by princ	ipal	-Conducted by	principal				
-Using state approve		-Using state ap		-Includes	classroom		
forms	-	forms	J		ions, lesson		
-Must have informal					d reviews of		
prior to first formal				student v			
'				performa			
				•	ed by principal		
					ate approved		
			forms		• •		
-Announced		-Announced		Includes review of		An	experienced teacher
-Pre Observation		-At least 10 minutes in		student performance ie:			w to the school, but
Conference				student work,		not	new to the FL State
-A minimum of 25		9		,		Eva	luation Model,
minutes in length				pre-post-tests,		wh	ose final evaluation
-Post Conference		-Results used fo	or annual	performa	ance matters,	rati	ing is highly effective
-Written feedback		evaluation		student p	orogress,	or e	effective, will move
required within 10-d	ays			monitori	ng systems,	to t	the category that is
-Results used for anr	nual			grades, a	rtifacts, etc.	equ	uivalent to their

evaluation			years of experience for
			the following year.
Observation	Observation		
Instruments:	Instruments:		
-Pre observation	-Pre observation		
conference	conference		
-Short Form	-Short Form		
-Post observation	-Post observation		
conference	conference		
-Long form as a	-Long form as a		
reference tool	reference tool		
-Formal classroom	-Informal classroom		
observation data	observation data		
collection	collection		
	Domain 3: Reflec		
Formal Observation (1)	Informal Observation (1)	Evaluation	
-Conducted by principal	-Conducted by principal	-Includes classroom	
-Using state approved	-Using state approved	observations, teacher	
forms	forms	self-assessment, growth	
-Must have informal		plan, and reviews of	
prior to first formal		student work and	
		performance	
		-Conducted by principal	
		-Using state approved forms	
-Announced	-Announced	Includes review of	An experienced teacher
-Pre Observation	-At least 10 minutes in	student performance ie:	new to the school, but
Conference	length	student work,	not new to the FL State
-A minimum of 25	-Written feedback	benchmark assessments,	Evaluation Model,
minutes in length	required within 5 days	pre-post-tests,	whose final evaluation
-Post Conference	-Results used for annual	performance matters,	rating is highly effective
-Written feedback	evaluation	student progress,	or effective, will move
required within 10-days	Cvaldation	monitoring systems,	to the category that is
-Results used for annual		grades, artifacts, etc.	equivalent to their
evaluation		grades, artifacts, etc.	years of experience for
			the following year.
Observation	Observation		
Instruments:	Instruments:		
-Pre observation	-Pre observation		
conference	conference		
-Short Form	-Short Form		
-Post observation	-Post observation		
conference	conference		
-Long form as a	-Long form as a		
reference tool	reference tool		
-Formal classroom	-Informal classroom		
observation data	observation data		
collection	collection		
	1	<u> </u>	

	Domain 4: Collegiality	and Professionalism	
Formal Observation (1)	Informal Observation (1)	Evaluation	
-Conducted by principal	-Conducted by principal	-Includes classroom	
-Using state approved	-Using state approved	observations, teacher	
forms	forms	self-assessment, growth	
-Must have informal		plan, and reviews of	
prior to first formal		student work and	
		performance	
		-Conducted by principal	
		-Using state approved	
		forms	
-Announced	-Announced	Includes review of	An experienced teacher
-Pre Observation	-At least 10 minutes in	student performance ie:	new to the school, but
Conference	length	student work,	not new to the FL State
-A minimum of 15	-Written feedback	benchmark assessments,	Evaluation Model,
minutes in length	required within 5 days	pre-post-tests,	whose final evaluation
-Post Conference	-Results used for annual	performance matters,	rating is highly effective
-Written feedback	evaluation	student progress,	or effective, will move
required within 10-days		monitoring systems,	to the category that is
-Results used for annual		grades, artifacts, etc.	equivalent to their
evaluation			years of experience for
			the following year.
Observation	Observation		
Instruments:	Instruments:		
-Pre observation	-Pre observation		
conference	conference		
-Short Form	-Short Form		
-Post observation	-Post observation		
conference	conference		
-Long form as a	-Long form as a		
reference tool	reference tool		
-Formal classroom	-Informal classroom		
observation data	observation data		
collection	collection		

# 9. Annual Evaluation for Category 2.0 Teachers

A performance evaluation will be conducted for each instructional employee at once a year. The following charts outline the requirements for formal and informal observations, required number of observations, sources of evidence collected for each domain, roles of the observer and teacher in the evaluation process, the suggested timeframe for the evaluation process, cycles for observations and the process and procedures for struggling teachers.

Domain 1: Classroom Strategies and Behaviors					
Formal Observation (2)	Informal Observation (2)	Walkthroughs (4)	Evaluation	Notes	
-Conducted by	-Conducted by	-Conducted by	-Includes both		

principal	princ	rinal	principal o	r	classroom		
-Using state		ng state	assistant p		observations and	٦	
approved forms		oved forms	-Using stat	•	reviews of stude		
approved forms	аррі	oved forms	approved		work and	:110	
-Must have			approveu	1011115			
					performance		
informal prior to first formal					-Conducted by		
iirst iormai					principal		
					-Using state		
A	Δ		Hanne		approved forms		A.,
-Announced		ounced	-Unannoui		Includes review	ΟT	An experienced
-Pre Observation		east 20	-At least 1	_	student		teacher new to
Conference		ites in length	minutes in	_	performance ie:		theschool, but not
-A minimum of one		tten feedback	-Written fe		student work,		new to the FL State
class period or 45	-	ired within 5	required w	vithin 3	benchmark		Evaluation Model,
minutes in length	days		days		assessments, pre	e-	whose final
-Post Conference		ults used for	-Results us		post-tests,		evaluation rating is
-Written feedback	annı	ial evaluation	annual eva	aluation	performance		highly effective or
required within 10-					matters, student	t	effective, will move
days					progress,		to the category
-Results used for					monitoring		that is equivalent
annual evaluation					systems, grades,	,	to their years of
					artifacts, etc.		experience for the
							following year.
Observation	l	ervation	Observation				
Instruments:		uments:	Instrumen				
-Pre observation		observation	-Pre obser				
conference		erence	conference				
-Short Form		rt Form	-Short For				
-Post observation		tobservation	-Post obse				
conference		erence	conference				
-Long form as a		g form as a	-Long form				
reference tool		ence tool	reference				
-Formal classroom	-Info		-Walkthro	ugh data			
observation data		room	collection				
collection		rvation data					
	colle	ction			<u> </u>		
F l Ol	141		in 2: Planniı				
Formal Observation	(1)	Informal Obse	rvation (1)	Evaluation	on	No	tes
Conducted by and a	ine!	Conducted	nrinain-l	- باد داد ما	ologoro em		
-Conducted by princi		-Conducted by		-Includes classroom			
-Using state approve			proved				
forms		forms		plans and reviews of			
-Must have informal				student work and			
prior to first formal			perfor				
					ed by principal		
			_		ate approved		
Annouseed		Amazona		forms	roviou of	Λ	over originated the selection
-Announced		-Announced	autos !:a		review of		experienced teacher
-Pre Observation -At least 10 minutes		nutes in	student p	performance ie:	nev	v school, but not	

Conference -A minimum of 25 minutes in length -Post Conference -Written feedback required within 10-days -Results used for annual	length -Written feedback required within 5 days -Results used for annual evaluation	student work, benchmark assessments, pre-post-tests, performance matters, student progress, monitoring systems, grades, artifacts, etc.	new to the FL State Evaluation Model, whose final evaluation rating is highly effective or effective, will move to the category that is equivalent to their
evaluation			years of experience for the following year.
Observation	Observation		the following year.
Instruments:	Instruments:		
-Pre observation	-Pre observation		
conference	conference		
-Short Form	-Short Form		
-Post observation	-Post observation		
conference	conference		
-Long form as a	-Long form as a		
reference tool	reference tool		
-Formal classroom	-Informal classroom		
observation data	observation data		
collection	collection		
	Domain 3: Reflec	1	Г
Formal Observation (1)	Informal Observation (1)	Evaluation	
-Conducted by principal -Using state approved forms -Must have informal prior to first formal	-Conducted by principal -Using state approved forms	-Includes classroom observations, teacher self-assessment, growth plan, and reviews of student work and performance -Conducted by principal -Using state approved forms	
-Announced -Pre Observation Conference -A minimum of 25 minutes in length -Post Conference -Written feedback required within 10-days -Results used for annual evaluation	-Announced -At least 10 minutes in length -Written feedback required within 5 days -Results used for annual evaluation	Includes review of student performance ie: student work, benchmark assessments, pre-post-tests, performance matters, student progress, monitoring systems, grades, artifacts, etc.	An experienced teacher new school, but not new to the FL State Evaluation Model, whose final evaluation rating is highly effective or effective, will move to the category that is equivalent to their years of experience for the following year.
Observation	Observation		3,1-1
Instruments:	Instruments:		
-Pre observation	-Pre observation		
conference	conference		
-Short Form	-Short Form		

-Post observation	-Post observation		
conference	conference		
-Long form as a	-Long form as a		
reference tool	reference tool		
-Formal classroom	-Informal classroom		
observation data	observation data		
collection	collection		
F   Oh ! (4)	Domain 4: Collegiality		
Formal Observation (1)	Informal Observation (1)	Evaluation	
-Conducted by principal	-Conducted by principal	-Includes classroom	
-Using state approved	-Using state approved	observations, teacher	
forms	forms	self-assessment, growth	
-Must have informal		plan, and reviews of	
prior to first formal		student work and	
		performance	
		-Conducted by principal	
		-Using state approved	
		forms	
-Announced	-Announced	Includes review of	An experienced teacher
-Pre Observation	-At least 10 minutes in	student performance ie:	new school, but not
Conference	length	student work,	new to the FL State
-A minimum of 15	-Written feedback	benchmark assessments,	Evaluation Model,
minutes in length	required within 5 days	pre-post-tests,	whose final evaluation
-Post Conference	-Results used for annual	performance matters,	rating is highly effective
-Written feedback	evaluation	student progress,	or effective, will move
required within 10-days		monitoring systems,	to the category that is
-Results used for annual		grades, artifacts, etc.	equivalent to their
evaluation			years of experience for
			the following year.
Observation	Observation		<u> </u>
Instruments:	Instruments:		
-Pre observation	-Pre observation		
conference	conference		
-Short Form	-Short Form		
-Post observation	-Post observation		
conference	conference		
-Long form as a	-Long form as a		
reference tool	reference tool		
-Formal classroom	-Informal classroom		
observation data	observation data		
collection	collection		

# 10. Timeline for Observation and Evaluation

# **Required Number of Observations**

STATUS	FORMAL	INFORMAL	WALK	EVALUATION	NOTES
	OBSERVATION	OBSERVATION	THROUGHS		
Category	Domain 1: 2	Domain 1: 4	Domain 1: 8	2	Milestone Event
1.1, New	Domain 2: 2	Domain 2: 2	Domain 2: 2		movement from
teacher	Domain 3: 2	Domain 3: 2	Domain 3: 0		probationary to
to the	Domain 4: 2	Domain 4: 2	Domain 4: 0		annual contract
school					
Category	Domain 1: 2	Domain 1: 3	Domain 1: 6	1	
1.2, New	Domain 2: 1	Domain 2: 1	Domain 2: 0		
teacher	Domain 3: 1	Domain 3: 1	Domain 3: 0		
year 2 in	Domain 4: 1	Domain 4: 1	Domain 4: 0		
the					
school					
Category	Domain 1: 2	Domain 1: 3	Domain 1: 6	1	Milestone Event
1.3, New	Domain 2: 1	Domain 2: 1	Domain 2: 0		movement from
teacher	Domain 3: 1	Domain 3: 1	Domain 3: 0		Category 1 to
year 3 in	Domain 4: 1	Domain 4: 1	Domain 4: 0		Category 2 teacher
the					
school					
Category	Domain 1: 2	Domain 1: 2	Domain 1: 4	1	
2, Year 4	Domain 2: 1	Domain 2: 1	Domain 2: 0		
and	Domain 3: 1	Domain 3: 1	Domain 3: 0		
above in	Domain 4: 1	Domain 4: 1	Domain 4: 0		
the					
school					

# **Sources of Evidence for Each Domain**

Domain 1: Classroom Strategies and Behaviors	Domain 2: Planning and Preparing
<ul> <li>Formal Observations</li> <li>Informal Observations</li> <li>Walk Throughs</li> <li>Student Interviews/Surveys</li> <li>Artifacts (e.g. student work, letters/surveys from parents)</li> </ul>	<ul> <li>Pre-observation conference</li> <li>Lesson Planning Documents</li> <li>Formal Observations</li> <li>Informal Observations</li> <li>Walk Throughs</li> <li>Evidence of differentiation</li> <li>ESE documentation and accommodation forms</li> <li>Artifacts (e.g. student work samples, assessments, scales, rubrics)</li> </ul>
Domain 3: Reflecting on Teaching	Domain 4: Collegiality and Professionalism
<ul><li>Self-assessment</li><li>Growth Plan</li></ul>	<ul> <li>Professional Learning Community Agendas</li> <li>Professional Development Follow- Up/Arrows</li> </ul>

• Conferences	Participation in School Activities Log
<ul> <li>Formal Observations</li> </ul>	<ul> <li>Parent Conference Preparation Log</li> </ul>
<ul> <li>Informal Observations</li> </ul>	<ul> <li>Leading/Participation in Professional</li> </ul>
<ul> <li>Student Work Samples</li> </ul>	Development
<ul> <li>Professional Development Follow-</li> </ul>	
Up/Arrows	
<ul> <li>Post-observation Conference</li> </ul>	

# **ROLES and RESPONSIBILITIES**

Formal Observation	Observer	Teacher
Pre-Conference	Domain 1 and 2. The evaluator schedules the pre-observation conference with the teacher at least 2	day in advance of the conference.
Observation	The evaluator gathers evidence of teaching strategies as indicated in The Art and Science of Teaching, Teacher Evaluation Model using the observation form. Results are used for annual evaluation. The evaluator sends evidence of the observation to the teacher prior to the postobservation conference.	To demonstrate effective teaching as outlined in The Art and Science of Teaching, Teacher Evaluation Model. The teacher reviews the evidence of observation and prepares for the post- observation conference completing the post observation conference guide.

Post-Conference	The evaluator schedules the post- observation conference to occur within 10 days of the observation. The evaluator provides a climate and experience that enables the teacher and to reflect upon the lesson and to determine next steps. Together the teacher and evaluator complete the rating scale for the observation to gather evidence for Domain 3.	To reflect upon the impact that the lesson had on student learning. Together the teacher and evaluator complete the rating scale for the observation to gather evidence for Domain 3 and determine next steps.
Written Feedback	Provide objective, actionable and timely feedback within 10 days	To reflect upon, engage in dialogue with observers and to take appropriate action

Note: Berkley is developing the Beginning Teacher Support Program which will include peer reviewers as a component. In addition, the Berkley is planning on adding a peer review component to the evaluation system in year two or three, that will not count towards the final evaluation.

Month	Category 1.1	Category 1.2 and 1.3	Category 2.0
August	Observation and Schedule	Observation and Schedule	Observation and Schedule
September	<ul> <li>2 Walk Throughs,         Domain 1     </li> <li>Self-Assessment and         Growth Plan,         Domain 3     </li> </ul>	<ul> <li>1 Walk Through,         Domain 1     </li> <li>Self-Assessment and         Growth Plan,         Domain 3     </li> </ul>	<ul> <li>1 Walk Through,         Domain 1     </li> <li>Self-Assessment and         Growth Plan, Domain 3     </li> </ul>
October	<ul> <li>2 Walk Throughs,         Domain 1</li> <li>1 Informal         Observation,         Domain 1</li> <li>1 Informal         Observation,         Domain 3</li> <li>1 Informal         Observation,         Domain 4</li> </ul>	<ul> <li>1 Walk Through,         Domain 1</li> <li>1 Informal         Observation,         Domain 1</li> </ul>	• 1 Walk Through, Domain 1
November	<ul> <li>1 Informal Observation, Domain 1</li> <li>1 Formal Observation, Domain 1</li> <li>1 Walk Through, Domain 2</li> </ul>	<ul> <li>1 Walk Through,         Domain 1</li> <li>1 Informal         Observation,         Domain 1</li> </ul>	• 1 Informal Observation, Domain 1
December	• 1 Informal Observation,	<ul> <li>1 Formal</li> <li>Observation,</li> </ul>	<ul> <li>1 Formal Observation,</li> <li>Domain 1</li> </ul>

	Domain 2  1 Formal Observation, Domain 2  1 Formal Observation, Domain 3  1 Formal Observation, Domain 4	Domain 1	
January	<ul> <li>Evaluation</li> <li>2 Walk Throughs, Domain 1</li> <li>Self-Assessment and Growth Plan, Domain 3</li> </ul>	<ul> <li>1 Walk Through, Domain 1</li> <li>1 Informal Observation, Domain 2</li> <li>1 Informal Observation, Domain 3</li> <li>1 Informal Observation, Domain 4</li> </ul>	<ul> <li>1 Walk Through, Domain 1</li> <li>1 Informal Observation, Domain 2</li> <li>1 Informal Observation, Domain 3</li> <li>1 Informal Observation, Domain 4</li> </ul>
February	<ul> <li>2 Walk Throughs,         Domain 1         <ul> <li>1 Informal</li> <li>Observation,</li> <li>Domain 1</li> <li>1 Walk Through</li> <li>Domain 2</li> </ul> </li> </ul>	<ul> <li>2 Walk Throughs, Domain 1</li> <li>1 Formal Observation, Domain 2</li> </ul>	<ul> <li>1 Walk Through,         Domain 1         1 Formal Observation,         Domain 2     </li> </ul>
March	<ul> <li>1 Informal         Observation,         Domain 1</li> <li>1 Informal         Observation,         Domain 2</li> </ul>	<ul> <li>1 Informal</li></ul>	<ul> <li>1 Informal         Observation, Domain         1         1 Formal Observation,         Domain 3</li> </ul>
April	<ul> <li>1 Formal Observation, Domain 1</li> <li>1 Formal Observation, Domain 2</li> <li>1 Informal Observation, Domain 3</li> <li>1 Informal Observation, Domain 4</li> </ul>	• 1 Formal Observation, Domain 1	1 Formal Observation,     Domain 1
May	• 1 Formal Observation,	• 1 Formal Observation,	1 Formal Observation,     Domain 4

Domain 3	Domain 4	Evaluation
1 Formal	<ul> <li>Evaluation</li> </ul>	
Observation,		
Domain 4		
<ul> <li>Evaluation</li> </ul>		

#### 11. Improvement Plans

The Marzano Model of teacher evaluation is designed as a comprehensive framework for effective instruction to be used by all teachers in all classrooms. These strategies have a high probability that if used effectively will enhance student achievement and therefore support the school improvement plan. Data collected from the evaluation process will be used by the school to inform the next cycle of improvement planning.

The school is currently planning to link data collection and analysis from evaluation and professional development through the LIIS that is under development. This data analysis will provide the school with the ability to link individual staff, student, and school improvement plans and improve the ability of the school to focus professional development where it will have the greatest impact on student achievement.

# 12. Continuous Professional Improvement

Upon completion of an informal observation the supervisor will input the observation data in the school's digital system for the purpose of feedback within 3 days after an observation. This timely feedback will allow the instructor to identify professional development in areas that need improvement or development.

Upon completion of a formal observation the instructor will complete the post observation conference form and meet for a reflective conversation with the supervisor. Areas in need of development or improvement identified by the supervisor and/or the instructor will be discussed as well as professional development related to the identified needs. Objective, actionable written feedback will be provided to the instructor within 10 days.

Upon completion of the annual evaluation the instructor and evaluator will identify areas in need of development or improvement for incorporation into the next cycle of individual professional development planning.

The instructor and the supervisor will identify up to 3 target elements for growth and professional development during the end of year evaluation conference. This Deliberate Practice will become part of the instructor's Professional Growth Plan for the following year.

Professional development is integral to the success of this evaluation system. All professional development will be aligned to the FEAP's and the Framework prior to the 2013-2014 school year.

# 13. <u>Teaching Fields Requiring Special Procedures</u>

All non-classroom teaching positions have been identified at the school. The school identified teaching positions requiring special procedures initially with a review of job titles Division and with verification of the school principal.

Non-Classroom Teaching Positions:

SCHOOL-BASED
Dean
Guidance Counselor
Resource Teacher
School Librarian/Media Specialist
(Less than 50% teaching)
Teacher on Special Assignment

Beginning the 2012-2013 year only the individuals in the positions listed above will be evaluated for the instructional practice component of assessment on effective use of the FEAP's in support of classroom instructional personnel. The Non-Classroom Teacher evaluation procedures are provided in Appendix E.

#### 14. Evaluator Training

An evaluator is defined as: a site based administrator who supervises instructional personnel. Also included in the evaluator training will be peer observers. These individuals will conduct observations for the purpose of providing coaching and normative feedback to beginning and struggling teachers.

Berkley Middle School evaluators will go through coach and training provided from the iObservation division of Learning Sciences International, starting in October of 2012. The platform with provide three one on one training sessions on the platform, rating observations, and completing evaluations. The first three trainings will be held in October 2012, December 2012, and May 2013. Evaluators will also participate in an Action Research Report throughout the 2012-2013 school year on Effective Supervision, by Robert Marzano, Tony Frontier, David Livingston; The Art and Science of Teaching and Learning, by Robert Marzano; and The Art and Science of Teaching and Learning Handbook, by Robert Marzano.

# 15. Process of Informing Teachers About the Evaluation Process

Instructional personnel will be informed of the criteria and procedures by which they will be evaluated to include:

• The school will provide links available through the school's iObservation platform the will contain all training information provided to teachers and video clips for further development.

- Individual school sites will hold training sessions regarding evaluation procedures beginning
   October 2012 and ongoing as needed. Instructional personnel will be provided an overview of all forms and procedures.
- Instructional personnel hired after the initial training in October will receive information during New Employee Orientation.
- Ongoing professional development on the Marzano Framework will be provided at the school level during the first year of implementation and ongoing as needed.

#### 16. Parent Input

Parents are invited to provide input on the performance of instructors. School administrators are expected to consider the comments and input offered by parents thru surveys and information received via the Parent Input form. This form will be made available in the school office and on the school's webpage. Each year the school will notify parents via the website they are invited to provide feedback on instructional staff as appropriate.

See Appendix B for Berkley Accelerated Middle School's Parent Input Survey

\*Berkley is working with AdvancEd to create an on-line parent survey in accordance with SIP.

#### 17. Annual Review by the School

An annual review of the teacher evaluation system will be completed by the Evaluation Review Team, one governing board member, the principal, and one teacher, to determine compliance with Florida Statute. Any recommended revisions will be reviewed and approved by the school board before incorporation into the evaluation system.

An ongoing evaluation of the teacher evaluation system to include analysis of data such as overall school trends, fidelity of implementation, and feedback from users will be conducted by the Evaluation Review Team. Periodic updates will be presented to the School Board as appropriate. The following methods will be used to collect data:

- Surveys to assess teacher/evaluator perceptions of adequacy of training, understanding of the system, fairness of the process, and impact of the new process on teaching and student learning
- Surveys of selected teachers and evaluators to gather feedback on system implementation and identify necessary adjustments
- Impact of professional growth plans on teacher/student learning
- Correlation of teacher performance ranking and student performance data
- Trend data on professional development offerings
- Patterns of performance on various components of the framework
- Review and feedback on the forms, rubric language, processes and support materials for recommended revisions

Recommended revisions as a result of the analysis will be presented to the school board of directors for annual approval.

# 18. Evaluation by Supervisor

The school principal will determine which teachers will be evaluated by assistant principals available at the building and which teachers will be evaluated by the principal. The principal is required to sign off on all evaluations of teachers assigned to his/her school.

# 19. Input into Evaluation by Trained Personnel other than the Supervisor

Only those individuals trained in the evaluation process as outlined in section 14 will provide input as appropriate.

# 20. Amending Evaluations

An evaluation may be amended based upon assessment data from the current school year if the data becomes available within 90 days after the close of the school year. The evaluator will comply with procedures as outline in Florida Statute 1012.34.

#### **Appendix A: Performance Improvement Plan**

#### PERFORMANCE IMPROVEMENT PLAN

# PERFORMANCE IMPROVEMENT PLAN

\*REQUIRED FOR PROFESSIONAL SERVICES CONTRACT INSTRUCTIONAL STAFF\* FLORIDA STATUTE 1012.34

A Performance Improvement Plan as outlined in Florida Statue 1012.34 is required for unsatisfactory performance when demonstrated by a professional services contract employee. In addition, this plan is required to be initiated prior to the final rating of unsatisfactory on the staff member's annual evaluation.

- (4) NOTIFICATION OF UNSATISFACTORY PERFORMANCE.—If an employee who holds a professional service contract as provided in s. <u>1012.33</u> is not performing his or her duties in a satisfactory manner, the evaluator shall notify the employee in writing of such determination. The notice must describe such unsatisfactory performance and include notice of the following procedural requirements:
- (a) Upon delivery of a notice of unsatisfactory performance, the evaluator must confer with the employee who holds a professional service contract, make recommendations with respect to specific areas of unsatisfactory performance, and provide assistance in helping to correct deficiencies within a prescribed period of time.
- (b)1. The employee who holds a professional service contract shall be placed on performance probation and governed by the provisions of this section for 90 calendar days following the receipt of the notice of unsatisfactory performance to demonstrate corrective action. School holidays and school vacation periods are not counted when calculating the 90-calendar-day period. During the 90 calendar days, the employee who holds a professional service contract must be evaluated periodically and apprised of progress achieved and must be provided assistance and in-service training opportunities to help correct the noted performance deficiencies. At any time during the 90 calendar days, the employee who holds a professional service contract may request a transfer to another appropriate position with a different supervising administrator; however, if a transfer is granted pursuant to ss. 1012.27(1) and 1012.28(6), it does not extend the period for correcting performance deficiencies.
- 2. Within 14 days after the close of the 90 calendar days, the evaluator must evaluate whether the performance deficiencies have been corrected and forward a recommendation to the district school superintendent. Within 14 days after receiving the evaluator's recommendation, the district school superintendent must notify the employee who holds a professional service contract in writing whether the performance deficiencies have been satisfactorily corrected and whether the district school superintendent

# **Performance Improvement Plan**

Complete this form when "Unsatisfactory" performance is detected.

Na	ame:	Position:		Locati	ion:	School Year:		
Description of	Description of current performance (based on areas from evaluation instrument)							
	Descript	tion of expected p	erform	ance				
Actions	and steps to be ta	ken by the apprai	isee to i	mprove p	erformance			
Persons/	Resources to be	supplied to suppor	rt perfo	rmance in	nprovement			
Tim	eline and Deadlin	e for performance	e impro	vement a	ctivities			
		•	-					
	Summary of	the actions taken	and ou	itcomes.				
Notification Conference Progress Conference Outcomes Conference								
Initials	Date	Initials	Da	ite	Initials	Date		
Appraiser		Appraiser			Appraiser			
Appraisee		Appraisee			Appraisee			

# **SUPPORT TEAM MEETING LOG**

Complete one form per support team for each r take place on regular intervals bi-weekly or month		_
Meeting Date	Time	Place
Present		
Teacher Comments: (Review of prog		
Observation/Comments from Team Regar	ding Areas Identified fo	or Improvement:
Administrative Support, Feedback, Res	sources and Developm	ent Needed:
Next Meeting Date	Time	Place
Submitted by	Date	

#### PERFORMANCE IMPROVEMENT PLAN OUTCOMES SUMMARY

To be completed by the Support Team and Staff Member at the end of the Performance Improvement Plan. Name\_\_\_\_\_Date\_\_\_\_ Team Members What were the results of the Performance Improvement Plan; Be Specific Regarding Each Area of Concern\_ Describe the activities that took place by the staff member\_\_\_\_\_ Describe the current performance level of the staff member **Next Steps for Staff Member** Submitted by \_\_\_\_\_\_Date\_\_\_\_\_

<sup>\*\*\*</sup>End of Appendix A: Performance Improvement Plan\*\*\*

# Appendix B: Berkley Accelerated Middle School's Parent Input Form

#### Berkley Accelerated Middle School Parent Input Teacher Evaluation Survey

Parent/Guardian,

Please complete the following survey, ranking from 1 to 5, to the best of your knowledge in order to evaluation your students' teachers. You may complete the survey on the paper form below and return it to the main office, or you may complete the online survey at berkleymiddle.net.

Teacher's Name:					
Area	5 Strongly	4 Agree	3 Not Sure	2 Disagree	1 Strongly
Using Homework: When appropriate (as opposed to routinely) the teacher designs homework to deepen students' knowledge of informational content or, practice a skill, strategy, or process.  Applying Consequences for Lack of Adherence to Rules and Procedures: The teacher applies consequences for not following rules and procedures consistently and fairly. The teacher involves the home when appropriate (i.e. makes a call home to parents to help extinguish inappropriate behavior).	Agree		Sure		Disagree
Acknowledging Adherence to Rules and Procedures: The teacher consistently and fairly acknowledges adherence to rules and procedures. The teacher notifies the home when a rule or procedure has not been followed.  Promoting Positive Interactions about Students and Parents: The teacher interacts with students and parents in a positive manner to foster learning and promote positive home/school relationships.					

Please add any additional comments below:

#### **Appendix C: Domain 1 Observation Forms**

# DOMAIN 1 Lesson Segments Involving Routine Events

Name:	Position:	Work Site:
DATE:	School Year:	Observer:

Design Question #1: What will I do to establish and communicate learning goals, track student progress, and celebrate success?

# The teacher provides a clearly stated learning goal accompanied by scale or rubric that describes levels of performance relative to the learning goal. Teacher Evidence

- ☐ Teacher has a learning goal posted so that all students can see it
- ☐ The learning goal is a clear statement of knowledge or information as opposed to an activity or assignment
- ☐ Teacher makes reference to the learning goal throughout the lesson

**Providing Clear Learning Goals and Scales (Rubrics)** 

- Teacher has a scale or rubric that relates to the learning goal posted so that all students can see it
- ☐ Teacher makes reference to the scale or rubric throughout the lesson

#### Student Evidence

- ☐ When asked, students can explain the learning goal for the lesson
- ☐ When asked, students can explain how their current activities relate to the learning goal
- When asked, students can explain the meaning of the levels of performance articulated in the scale or rubric

Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

Scale

	Innovating	Applying	Developing	Beginning	Not Using
Providing clear learning goals and scales (rubrics)	Adapts and creates new strategies for unique student needs and situations.	Provides a clearly stated learning goal accompanied by a scale or rubric that describes levels of performance and monitors students understanding of the learning goal and the levels of performance.	Provides a clearly stated learning goal accompanied by a scale or rubric that describes levels of performance.	incorrectly or with parts missing.	Strategy was called for but not exhibited.

#### Reflection Questions

Noncotion Questions								
	Innovating	Applying	Developing	Beginning	Not Using			

Providing	What are you	How might you			How can you
clear learning	learning about	adapt and create	providing a clearly	provide a clearly	begin to
goals and	your students as	new strategies	stated learning goal	stated learning	incorporate
scales	you adapt and	for providing	accompanied by a	goal	some aspects of
(rubrics)	create new	clearly stated	scale or	accompanied by a	this strategy into
	strategies?	learning goals	rubric that	scale or rubric	your instruction?
		and rubrics that	describes levels of	that describes	
		address the	performance, how	levels of	
		unique student	can you monitor	performance?	
		needs and	students		
		situations?	understanding of		
			the learning goal		
			and the levels of		
			performance?		

DOMAIN 1 Lesson Segments Involving Routine Events PER0168.3 Page 1

2. Tracking	Student Progr	ess					
The teacher facil assessment.	itates tracking of s	udent progress on o	one or more learni	ng goals using a fo	ormative approach to		
Teacher Eviden	ce						
Teacher help	s student track the	ir individual progres	s on the learning o	noal			
☐ Teacher uses formal and informal means to assign scores to students on the scale or rubric depicting student							
status on the learning goal							
☐ Teacher charts the progress of the entire class on the learning goal							
Student Eviden	Ce						
<ul> <li>When asked, students can describe their status relative to the learning goal using the scale or rubric</li> <li>Students systematically update their status on the learning goal</li> </ul>							
Students sys	ternatically update	their status on the i	earning goai				
Scale Levels: (choose one)							
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable		

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Tracking student progress	strategies for unique student needs and situations.	tracking of student progress using a formative approach to	Facilitates tracking of student progress using a formative approach to assessment.	incorrectly or	Strategy was called for but not exhibited.

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Tracking	What are you	How might you	In addition to	How can you	How can you
student	learning about	adapt and create	facilitating	facilitate tracking	begin to
progress	your students as	new strategies	tracking of	of student	incorporate
	you adapt and create new strategies?	for facilitating tracking of student progress using a formative approach to assessment, that address unique student needs	student progress using a formative approach to assessment, how can you monitor the extent to which students understand their	progress using a formative approach to assessment?	some aspects of this strategy into your instruction?
		and situations?	level of performance?		

DOMAIN 1

Lesson Segments Involving Routine Events

PER0168.3 Page 2

3. Celebrating S	Success							
The teacher provides goal.	students with reco	ognition of their curre	ent status and thei	r knowledge gain ı	relative to the learning			
Teacher Evidence  ☐ Teacher acknowle ☐ Teacher acknowle ☐ Teacher acknowle ☐ Teacher uses a vector show of hands Certife success Parent notific Round of applause	edges students wh edges and celebra ariety of ways to co ication of	o have made gains tes the final status a	in their knowledge	and skill relative t	to the learning goal			
Student Evidence  Student show signs of pride regarding their accomplishments in the class  When asked, students say they want to continue to make progress  Scale Levels: (choose one)								
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable			

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Celebrating	Adapts and	Provides	Provides	Uses strategy	Strategy was
success	creates new strategies for unique student needs and situations.	students with recognition of their current status and their knowledge gain relative to the learning goal and monitors the extent to which students are motivated to enhance their status.	students with recognition of their current status and their knowledge gain relative to the learning goal.	incorrectly or with parts missing.	called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Celebrating	What are you	How might you	In addition to	How can you	How can you
success	learning about your students as	adapt and create new strategies	providing students with	provide students with recognition	begin to incorporate
	you adapt and create new strategies?	for providing students with recognition of	recognition of their current status and their	of their current status and their knowledge gain	some aspects of this strategy into your instruction?
	Strategies :	their current status and their knowledge gain	knowledge gain relative to the learning goal,	relative to the learning goal?	your instruction:
		relative to the learning goal that address unique	how can you monitor the extent to which		
		student needs and situations?	students are motivated to enhance their		
			status?		

# **Student Interviews**

#### Student Questions:

What learning goal did today's lesson focus on?

How well are you doing on that learning goal?

Describe the different levels you can be at on the learning goal.

# Design Question #6: What will I do to establish and maintain classroom rules and procedures?

4.	Establishing Cla	ssroom Ro	utines					
The	The teacher reviews expectations regarding rules and procedures to ensure their effective execution.							
	Teacher Evidence ☐ Teacher involves students in designing classroom routines ☐ Teacher uses classroom meetings to review and process rules and procedures ☐ Teacher reminds students of rules and procedures ☐ Teacher asks students to restate or explain rules and procedures ☐ Teacher provides cues or signals when a rule or procedure should be used							
	Student Evidence  Students follow clear routines during class  When asked, students can describe established rules and procedures  When asked, students describe the classroom as an orderly place  Students recognize cues and signals by the teacher  Students regulate their own behavior							
Scal	e Levels: (choose or	ne)						
Inno	vating	Applying	Developing	Beginning	Not Using	Not Applicable		

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Establishing classroom routines	Adapts and creates new strategies for unique student needs and situations.	Establishes and reviews expectations regarding rules and procedures and monitors the extent to which students	Establishes and reviews expectations regarding rules and procedures.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.
		understand the rules and procedures.			

**Reflection Questions** 

	Innovating	Applying	Developing	Beginning	Not Using
Establishing classroom routines	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create strategies for establishing and reviewing expectations, rules, and procedures that address unique student needs and situations?	In addition to establishing and reviewing expectations regarding rules and procedures, how can you monitor the extent to which students understand the rules and procedures?	How can you establish and review expectations regarding rules and procedures?	How can you begin to incorporate some aspects of this strategy into your instruction?

DOMAIN 1 Lesson Segments Involving Routine Events PER010

5. Organizing the Physical Layout of the Classroom							
The teacher organizes	The teacher organizes the physical layout of the classroom to facilitate movement and focus on learning.						
Teacher Evidence  ☐ The physical layout of the classroom has clear traffic patterns ☐ The physical layout of the classroom provides easy access to materials and centers ☐ The classroom is decorated in a way that enhances student learning: Bulletin boards relate to current content Students work is displayed							
Student Evidence  Students move easily about the classroom Students make use of materials and learning centers Students attend to examples of their work that are displayed Students attend to information on the bulletin boards Students can easily focus on instruction							
Scale Levels: (choose one)							
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable		

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Organizing the	Adapts and	Organizes the physical	Organizes the	Uses strategy	Strategy was
physical layout	creates new	layout of the classroom	physical layout of the	incorrectly or with	called for but not
of the classroom	strategies for	to facilitate movement	classroom to	parts missing.	exhibited.
	unique student	and focus	facilitate movement		
	needs and	on learning and	and focus on		
	situations.	monitors the impact	learning.		
		of the environment on student learning.			

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Organizing the	What are you	How might you adapt	In addition to	How can you	How can you
physical layout	learning about	and create new	organizing the	organize the	begin to
of the classroom	your students as	strategies for	physical layout of	physical layout of	incorporate
	you adapt and	organizing the	the classroom to	the classroom to	some aspects of
	create new	physical layout of the	facilitate movement	facilitate movement	this strategy into
	strategies?	classroom to facilitate	and focus on	and focus on	your instruction?
		movement and focus	learning, how can	learning?	
		on learning that	you monitor the		
		address unique	impact of the		
		student needs and	environment on		
		situations?	student learning?		

# 1. Student Interviews

**Student Questions:** 

What are the regular rules and procedures you are expected to follow in class?

How well do you do at following the rules and procedures and why?

Observer	Date Te	eacher		Date
DOMAINI 4	Leason Coamanta Involvina Doutina Eventa	DED0460.2	Dogo C	

DOMAIN 1 Lesson Segments Involving Routine Events PER0168.3 Page 6

# **DOMAIN 1**

# **Lesson Segments Addressing Content**

Name:	Position:	Work Site:
DATE:	School Year:	Observer:

# Design Question #2: What will I do to help students effectively interact with new knowledge?

# 6. Identifying Critical Information

The teacher identifies a lesson or part of a lesson as involving important information to which students should pay particular attention.

#### Teacher Evidence

- ☐ Teacher begins the lesson by explaining why upcoming content is important
- ☐ Teacher tells students to get ready for some important information
- Teacher cues the importance of upcoming information in some indirect fashion

Tone of voice

Body position

Level of excitement

# Student Evidence

- When asked, students can describe the level of importance of the information addressed in class
- ☐ When asked, students can explain why the content is important to pay attention to
- ☐ Students visibly adjust their level of engagement

Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Identifying	Adapts and	Signals to	Signals to	Uses strategy	Strategy was
critical	creates new	students which	students which	incorrectly or	called for but not
information	strategies for	content is critical	content is critical	with parts	exhibited.
	unique student	versus non-	versus non-	missing.	
	needs and	critical and	critical.		
	situations.	monitors the			
		extent to which			
		students are			
		attending to			
		critical			
		information.			

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Identifying	What are you	How might you	In addition to	How can you	How can you
critical	learning about	adapt and create	signaling to	signal to	begin to
information	your students as	new strategies	students which	students which	incorporate
	you adapt and	for identifying	content is critical	content is critical	some aspect of
	create new	critical	versus non-	versus non-	this strategy in
	strategies?	information that	critical, how	critical?	your instruction?
		address unique	might you		
		student needs	monitor the		
		and situations?	extent to which		
			students attend		
			to critical		
			information?		

**DOMAIN 1** 

Lesson Segments Addressing Content

<ol><li>7. Organizing S</li></ol>	tudents to Inte	eract with New	Knowledge				
The teacher organizes students into small groups to facilitate the processing of new information.							
Teacher Evidence ☐ Teacher has established routines for student grouping and student interaction in groups ☐ Teacher organizes students into ad hoc groups for the lesson Diads Triads Small groups up to about 5							
Student Evidence  ☐ Students move to groups in an orderly fashion ☐ Students appear to understand expectations about appropriate behavior in groups Respect opinions of others Add their perspective to discussions Ask and answer questions							
Scale Levels: (choos	se one)						
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable		

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Organizing students to interact with new knowledge	Adapts and creates new strategies for unique student needs and situations.	Organizes students into small groups to facilitate the processing of new knowledge and monitors group processing.	Organizes students into small groups to facilitate the processing of new knowledge.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Organizing students to interact with new knowledge	learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for organizing students to interact with new knowledge that address unique student needs and situations?	In addition to organizing students into small groups to facilitate the processing of new knowledge, how can you monitor group processes?	organize students into small groups to facilitate the processing of	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1 Lesson Segments Addressing Content PER0168.4 Page 2

<ol><li>Previewing N</li></ol>	lew Content						
The teacher engages addressed and facilitate			nk what they alread	dy know to the nev	v content about to be		
Teacher Evidence ☐ Teacher uses preview question before reading ☐ Teacher uses K-W-L strategy or variation of it ☐ Teacher asks or reminds students what they already know about the topic ☐ Teacher provides an advanced organizer Outline Graphic organizer ☐ Teacher has students brainstorm ☐ Teacher uses anticipation guide ☐ Teacher uses motivational hook/launching activity Anecdotes Short selection from video ☐ Teacher uses word splash activity to connect vocabulary to upcoming content							
Student Evidence  When asked, students can explain linkages with prior knowledge When asked, students make predictions about upcoming content When asked, students can provide a purpose for what they are about to learn Students actively engage in previewing activities  Scale Levels: (choose one)  Innovating Applying Developing Beginning Not Using Not Applicable							
milovating		Developing	Degilling	140t Osling	140ι Αρβιίσαδίο		

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Previewing new content	Adapts and creates new strategies for unique student needs and situations.	learning activities that require them to		incorrectly or with	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Previewing new content	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for previewing new content that address unique student needs and situations?	In addition to engaging students in learning activities that require them to preview and link new knowledge to what has been addressed, how can you also monitor the extent to which students are making linkages?	How can you engage students in learning activities that require them to preview and link new knowledge to what has been addressed?	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

9. Chunking Content into "Digestible Bites"
Based on student needs, the teacher breaks the content into small chunks (i.e. digestible bites) of information that can be easily processed by students.
Teacher Evidence  ☐ Teacher stops at strategic points in a verbal presentation ☐ While playing a video tape, the teacher turns the tape off at key junctures ☐ While providing a demonstration, the teacher stops at strategic points ☐ While students are reading information or stories orally as a class, the teacher stops at strategic points

# Student Evidence

- When asked, students can explain why the teacher is stopping at various points
   Students appear to know what is expected of them when the teacher stops at strategic points

Scale Levels: (choose one)

Innovating Developing Beginning Not Using Not Applicable Applying

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
content into digestible bites	creates new strategies for unique student needs and situations.	small chunks	Breaks input experiences into small chunks based on student needs.	incorrectly or	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Chunking	What are you	How might you	In addition to	How can you	How can you
content into	learning about	adapt and create	breaking input	break input	begin to
digestible bites	your students as you adapt and create new strategies?	new strategies for chunking content into digestible bites that address unique student needs and situations?	experiences into small chunks based on student needs, how can you also monitor the extent to which chunks are appropriate?	experiences into small chunks based on student needs?	incorporate some aspect of this strategy in your instruction?

**DOMAIN 1** Lesson Segments Addressing Content PER0168.4 Page 4

10. Processing	<b>New Informatio</b>	n							
During breaks in the	during breaks in the presentation of content, the teacher engages students in actively processing new information.								
	oup members summa rs formal group proce g		n						
☐ Students volunton ☐ Students volunton ☐ Groups are active Group members as Group members ma	<u> </u>								
Scale Levels: (cho	ose one)								
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable				

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Processing new information	Adapts and creates new strategies for unique student needs and situations.	Engages students in summarizing, predicting, and questioning activities and monitor the extent to which the activities enhance students' understanding.	Engages students in summarizing, predicting, and questioning activities.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Processing new information	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for processing new information that address unique student needs and situations?	In addition to engaging students in summarizing, predicting, and questioning activities, how can you monitor the extent to which the activities enhance students' understanding?	How can you engage students in summarizing, predicting, and questioning activities?	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

11. Elaborating on New Information
The teacher asks questions or engages students in activities that require elaborative inferences that go beyond what was explicitly taught.
Teacher Evidence  ☐ Teacher asks explicit questions that require students to make elaborative inferences about the content ☐ Teacher asks students to explain and defend their inferences ☐ Teacher presents situations or problems that require inferences
Student Evidence  ☐ Students volunteer answers to inferential questions ☐ Students provide explanations and "proofs" for inferences

# Scale

Innovating

	Innovating	Applying	Developing	Beginning	Not Using
Elaborating on	Adapts and	Engages	Engages	Uses strategy	Strategy was
new information	creates new	students in	students in	incorrectly or	called for but not
	strategies for	answering	answering	with parts	exhibited.
	unique student	inferential	inferential	missing.	
	needs and	questions and	questions.		
	situations.	monitors the	· ·		
		extent to which			
		students			
		elaborate on			
		what was			
		explicitly taught.			

Developing

Beginning

Not Using

Not Applicable

# **Reflection Questions**

Scale Levels: (choose one)

Applying

	Innovating	Applying	Developing	Beginning	Not Using
Elaborating on new information	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for elaborating on new information that address unique student needs and situations?	In addition to engaging students in answering inferential questions, how can you monitor the extent to which students elaborate on what was explicitly taught?	How can you engage students in answering inferential questions?	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1 Lesson Segments Addressing Content PER0168.4 Page 6

12. Recording and Representing Knowledge
The teacher engages students in activities that help them record their understanding of new content in linguistic ways and/or represent the content in nonlinguistic ways.
Teacher Evidence
Teacher asks students to summarize the information they have learned
Teacher asks students to generate notes that identify critical information in the content
<ul> <li>Teacher asks students to create nonlinguistic representations for new content</li> </ul>
Graphic organizers Pictures
Pictographs
Flow charts
☐ Teacher asks students to create mnemonics that organize the content
Student Evidence
☐ Students' summaries and notes include critical content

Scale Levels: (choose one)

☐ Students' nonlinguistic representations include critical content☐ When asked, students can explain main points of the lesson

Innovating Applying Developing Beginning Not Using Not Applicable

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Recording and representing knowledge	Adapts and creates new strategies for unique student needs and situations.	Engages students in activities that help them record their understanding of new content in linguistic ways and/or in nonlinguistic ways and monitors the extent to which this enhances students' understanding.	Engages students in activities that help them record their understanding of new content in linguistic ways and/or in nonlinguistic ways.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
representing knowledge	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for recording and representing knowledge that address unique student needs and situations?	In addition to engaging students in activities that help them record their understanding of new content in linguistic ways and/or in nonlinguistic ways, how can you monitor the extent to which this enhances students' understanding?	How can you engage students in activities that help them record their understanding of new content in linguistic ways and/or in nonlinguistic ways?	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

13. Reflecting or	n Learning				
The teacher engages	students in activiti	es that help them re	eflect on their learn	ing and the learni	ng process.
Teacher Evidence ☐ Teacher asks stud ☐ Teacher asks stud ☐ Teacher asks stud	dents to state or red	cord how hard they	tried	•	
Student Evidence  When asked, stud  When asked, stud  When asked, stud	dents can describe	how hard they tried	•	,	out
Scale Levels: (choo	se one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Reflecting on	Adapts and	Engages	Engages	Uses strategy	Strategy was
learning	creates new	students in	students in	incorrectly or	called for but not
	strategies for	reflecting on their	reflecting on	with parts	exhibited.
	unique student	own learning and	their own learning	missing.	
	needs and	the learning	and the		
	situations.	process and	learning process.		
		monitors the			
		extent to which			
		students self-			
		assess their			
		understanding			
		and effort.			

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Reflecting on earning	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for reflecting on learning that address unique student needs and situations?	In addition to engaging students in reflecting on their own learning and the learning process, how can you monitor the extent to which students self-assess their understanding and effort?	How can you engage students in reflecting on their own learning and the learning process?	How can you begin to incorporate some aspect of this strategy in your instruction?

# **Student Interviews**

# **Student Questions:**

Why is the information that you are learning today important?

How do you know what are the most important things to pay attention to?

What are the main points of this lesson?

DOMAIN 1

Lesson Segments Addressing Content

# Design Question #3: What will I do to help students practice and deepen their understanding of new knowledge?

14. Reviewing C	content							
The teacher engage	The teacher engages students in a brief review of content that highlights the critical information.							
Teacher Evidence  ☐ Teacher begins t ☐ Teacher uses sp Summary Problem that must b that require a review Brief practice test or	ecific strategies to re e solved using preverons of content Demons	eview information ious information Qu						
Student Evidence  When asked, stu  Student response  Scale Levels: (choose	es to class activities	•						
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable			

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Reviewing	Adapts and	Engages	Engages	Uses strategy	Strategy was
content	creates new strategies for unique student needs and situations.	students in a brief review of content that highlights the critical information and monitors the extent to which students can recall and describe previous content.	students in a brief review of content that highlights the critical information.	incorrectly or with parts missing.	called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Reviewing	What are you	How might you	In addition to,	How can you	How can you
content	learning about your students as you adapt and create new strategies?	adapt and create new strategies for reviewing content that address unique student needs and situations?	engaging students in a brief review of content, how can you monitor the extent to which students can recall and describe previous content?	engage students in a brief review of content that highlights the critical information?	begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

# 15. Organizing Students to Practice and Deepen Knowledge

The teacher uses grouping in ways that facilitate practicing and deepening knowledge.

#### Teacher Evidence

- ☐ Teacher organizes students into groups with the expressed idea of deepening their knowledge of informational content
- Teacher organizes students into groups with the expressed idea of practicing a skill, strategy, or process

#### Student Evidence

- When asked, students explain how the group work supports their learning
- ☐ While in groups students interact in explicit ways to deepen their knowledge of informational content or, practice a skill, strategy, or process

Asking each other questions

Obtaining feedback from their peers

Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Organizing	Adapts and	Organizes	Organizes	Uses strategy	Strategy was
students to practice and	creates new strategies for	students into groups to	students into groups to	incorrectly or with parts	called for but not exhibited.
deepen knowledge	unique student needs and situations.	practice and deepen their knowledge and monitors the	practice and deepen their knowledge.	missing.	
		extent to which the group work extends their learning.			

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Organizing students to practice and deepen knowledge	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for organizing students to practice and deepen knowledge that address unique student needs and situations?	In addition to organizing students into groups to practice and deepen their knowledge, how can you also monitor the extent to which the group work extends their	How can you organize students into groups to practice and deepen their knowledge?	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1 Lesson Segments Addressing Content

# 16. Using Homework

When appropriate (as opposed to routinely) the teacher designs homework to deepen students' knowledge of informational content or, practice a skill, strategy, or process.

# Teacher Evidence

- ☐ Teacher communicates a clear purpose for homework
- ☐ Teacher extends an activity that was begun in class to provide students with more time
- Teacher assigns a well crafted homework assignment that allows students to practice and deepen their knowledge independently

#### Student Evidence

- ☐ When asked, students can describe how the homework assignment will deepen their understanding of informational content or, help them practice a skill, strategy, or process
- Students ask clarifying questions of the homework that help them understand its purpose

Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Using	Adapts and	When	When	Uses strategy	Strategy was
homework	creates new	appropriate (as	appropriate (as	incorrectly or	called for but not
	strategies for	opposed to	opposed to	with parts	exhibited.
	unique student	routinely)	routinely)	missing.	
	needs and	assigns	assigns		
	situations.	homework that is	homework that is		
		designed to	designed to		
		deepen	deepen		
		knowledge of	knowledge of		
		informational	informational		
		content or,	content or,		
		practice a skill,	practice a skill,		
		strategy, or	strategy, or		
		process and	process.		
		monitors the			
		extent to which			
		students			
		understand the			
		homework.			

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Using	What are you	How might you	In addition to	How can you	How can you
homework	learning about	adapt and create	assigning	assign	begin to
	your students as	new strategies	homework that is	homework that is	incorporate
	you adapt and	for assigning	designed to	designed to	some aspect of
	create new	homework that	deepen	deepen	this strategy in
	strategies?	address unique	knowledge of	knowledge of	your instruction?
		student needs	informational	informational	
		and situations?	content or	content or	
			practice a skill,	practice a skill,	
			strategy, or	strategy, or	
			process, how	process?	
			can you also		
			monitor the		
			extent to which		
			the group work		
			extends their		
			learning?		

**DOMAIN 1** 

**Lesson Segments Addressing Content** 

# When the content is informational, the teacher helps students deepen their knowledge by examining similarities and differences. Teacher Evidence Teacher engages students in activities that require students to examine similarities and differences between content Comparison activities Classifying activities Analogy activities Metaphor activities Teacher facilitates the use of these activities to help students deepen their understanding of content Ask students to summarize what they have learned from the activity Ask students to explain how the activity has added to their understanding

# ☐ Student artifacts indicate that they can identify similarities and differences Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

When asked about the activity, student responses indicate that they have deepened their understanding

Student artifacts indicate that their knowledge has been extended as a result of the activity

■ When asked, students can explain similarities and differences

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Examining similarities and differences	creates new strategies for unique student needs and situations.	When content is informational, engages students in activities that require them to examine similarities and differences, and monitors the extent to which the students are deepening their knowledge.	When content is informational, engages students in activities that require them to examine similarities and differences.	incorrectly or	Strategy was called for but not exhibited.

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Examining similarities and differences	learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for examining similarities and differences that address unique student needs and situations?	In addition to engaging students in examining similarities and differences, how can you monitor the extent to which the students are deepening their knowledge?	engage students in activities that require them to examine	How can you begin to incorporate some aspect of this strategy in your instruction?

**DOMAIN 1** 

Lesson Segments Addressing Content

18. Examining Errors in Reasoning	
When content is informational, the teacher helps students deepen their knowledge by examining their own reasoning or the logic of the information as presented to them.	
Teacher Evidence	
☐ Teacher asks students to examine information for errors or informal fallacies	
Faulty logic	
Attacks	
Weak reference	
Misinformation	
☐ Teacher asks students to examine the strength of support presented for a claim	
Statement of a clear claim	
Evidence for the claim presented	
Qualifiers presented showing exceptions to the claim	
Student Evidence	_
■ When asked, students can describe errors or informal fallacies in information	
☐ When asked, students can explain the overall structure of an argument presented to support a claim	
☐ Student artifacts indicate that they can identify errors in reasoning.	
Scale Levels: (choose one)	
Innovating Applying Developing Beginning Not Using Not Applicable	

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Examining	Adapts and	When content is	When content is	Uses strategy	Strategy was
errors in	creates new	informational,	informational,	incorrectly or	called for but not
reasoning	strategies for	engages students	engages	with parts	exhibited.
	unique student	in activities that	students in	missing.	
	needs and	require them to	activities that		
	situations.	examine their own	require them to		
		reasoning or the	examine their		
		logic of information	own reasoning or		
		as presented to	the logic of		
		them and monitors	information as		
		the extent to which	presented to		
		students are	them.		
		deepening their			
		knowledge.			

**Reflection Questions** 

	Innovating	Applying	Developing	Beginning	Not Using
Examining errors in reasoning	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for examining their own reasoning or the logic of information that address unique student needs and situations?	In addition to engaging students in examining their own reasoning or the logic of information as presented to them, how can you	9 9	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

19. Practicing Ski	lls, Strategies	s, and Processe	es		
When the content invol them develop fluency.	ves a skill, strate	gy, or process, the t	eacher engages st	tudents in practice	activities that help
Teacher Evidence					
Teacher engages s	tudents in masse	ed and distributed pr	actice activities tha	at are appropriate	to their current ability
to execute a skill, strate	• •				
Guided practice if stud	•		•	•	
Independent practice if	students can pe	form the skill, strate	egy, or process indi	ependently	
Ctudent Fuidence					
Student Evidence	1.20	***			
☐ Students perform the		•			
Students perform the students of the studen	ne skill, strategy,	or process with incr	eased competence	9	
Scale Levels: (choose	one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Practicing	Adapts and	When content	When content	Uses strategy	Strategy was
skills,	creates new	involves a skill,	involves a skill,	incorrectly or	called for but not
strategies, and	strategies for	strategy, or	strategy, or	with parts	exhibited.
processes	unique student	process,	process,	missing.	
	needs and	engages students	engages		
	situations.	in practice	students in		
		activities and	practice		
		monitors the	activities.		
		extent to which			
		the practice is			
		increasing			
		student fluency.			

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Practicing	What are you	How might you	In addition to	How can you	How can you
skills,	learning about	adapt and create	engaging	engage students	begin to
strategies, and	your students as	practice activities	students in	in practice	incorporate some
processes	you adapt and create new strategies?	that increase fluency and address unique student needs	practice activities, how can you monitor the extent to	activities when content involves a skill, strategy, or process?	aspect of this strategy in your instruction?
		and situations?	which the practice is increasing student fluency?	or process.	

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20. Revising Kr	owledge				
The teacher engage	es students in revisio	n of previous knowl	edge about conter	nt addressed in pre	evious lessons.
☐ The teacher engunderstandings of p	udents to examine p pages the whole clas revious content dents explain how th	s in an examination	of how the curren		perceptions and
☐ When asked, stu	corrections to inform				t
Scale Levels: (cho	ose one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Revising	Adapts and	Engages	Engages	Uses strategy	Strategy was
knowledge	creates new	students in	students in	incorrectly or	called for but not
	strategies for	revision of	revision of	with parts	exhibited.
	unique student	previous content	previous content.	missing.	
	needs and	and monitors the			
	situations.	extent to which			
		these revisions			
		deepen students'			
		understanding.			

# **Reflection Questions**

Innovating	Applying	Developing	Beginning	Not Using
learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for revising content that address unique student needs and situations?	In addition to engaging students in revision of previous content, how can you monitor the extent to which these revisions deepen students' understanding?	engage students in the revision of previous content?	How can you begin to incorporate some aspect of this strategy in your instruction?

# **Student Interviews**

# **Student Questions:**

How did this lesson add to your understanding of the content?

What changes did you make in your understanding of the content as a result of the lesson?

What do you still need to understand better?

DOMAIN 1

Lesson Segments Addressing Content

# Design Question #4: What will I do to help students generate and test hypotheses about new knowledge?

21. Organizing St	udents for Co	gnitively Comp	lex Tasks		
The teacher organizes generate and test hyp		a way as to facilitat	e students working	g on complex tasks	s that require them to
Teacher Evidence					
	•	nerate and test hypo			
☐ Teacher organizes	students into gro	ups to generate and	I test hypotheses		
Student Evidence					
☐ When asked, stude	ents describe the	importance of gener	ating and testing h	vpotheses about	content
I ·		groups support their	0	71	
		them generate and	•		
Students use grou	p activities to fielp	them generate and	test hypotheses		
Scale Levels: (choose	e one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Organizing students for cognitively complex tasks	Adapts and creates new strategies for unique student needs and situations.	Organizes students into groups to facilitate working on cognitively complex tasks and monitors the extent to which group processes facilitate generating and testing hypotheses.	Organizes students into groups to facilitate working on cognitively complex tasks.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
students for cognitively complex tasks	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for organizing students to complete cognitively complex tasks?	In addition to organizing students in groups for cognitively complex tasks, how can you monitor the extent to which group processes facilitate generating and testing hypotheses?		How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

22. Engaging Stu and Testing	idents in Cogr	nitively Comple	x Tasks Involv	ring Hypothesi	is Generation
The teacher engages investigation) that req				m solving, experim	nental inquiry,
Teacher Evidence					
☐ Teacher engages	students with an e	xplicit decision mak	ing, problem solvir	ng, experimental ir	nquiry, or
investigation task that	requires them to	generate and test hy	potheses		
Teacher facilitates	students generati	ng their own individ	ual or group task t	hat requires them	to generate and test
hypotheses	· ·			·	
Student Evidence					
Students are clear	ly working on task	s that require them	to generate and te	st hypotheses	
☐ When asked, stud	ents can explain th	ne hypothesis they a	are testing	• •	
☐ When asked, stud	-	• • • • • • • • • • • • • • • • • • • •	-	d or disconfirmed	
☐ Student artifacts i	-				nental inquiry or
investigation	ndicate that they c	an engage in decisi	ion making, proble	in solving, expenii	ieritai iriquiry, or
Scale Levels: (choos	e one)				
•		Davalanina	Danianian	Nat Llain a	Nat Amplicable
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
students in cognitively complex tasks involving	creates new strategies for unique student needs and situations.	Engages students in cognitively complex tasks (e.g. decision making, problem solving, experimental inquiry, investigation) and monitors the extent to which students are generating and testing hypotheses.	Engages students in cognitively complex tasks (e.g. decision making, problem solving, experimental inquiry, investigation).	incorrectly or	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Engaging students in cognitively complex tasks involving hypothesis generation and testing	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for organizing students to complete cognitively complex tasks?	In addition to engaging students in groups for cognitively complex tasks, involving hypothesis generation and testing, how can you monitor the extent to which students are generating and testing hypotheses?	How can you engage students in cognitively complex tasks involving hypothesis generation and testing?	How can you begin to incorporate some aspect of this strategy in your instruction?

DOMAIN 1

Lesson Segments Addressing Content

23. Providing	Resources and	Guidance			
The teacher acts a	as resource provider	and guide as student	ts engage in cogniti	vely complex tasks	S
Circulates around	s himself/herself ava	ailable to students who	o need guidance or	resources	
☐ Teacher interactasks	cts with students du	ring the class to deter		,,	•
	out the teacher for a students can explain	advice and guidance in how the teacher prov		-	-
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable
Scale	Innovating	Applying	Developing	Beginning	Not Using
Providing resources and guidance	Adapts and creates new strategies for unique student needs and situations.	Acts as a guide and resource provider as students engage in cognitively complex tasks and monitors the extent to which students request	Acts as a guide and resource provider as students engage in cognitively complex tasks.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Providing resources and guidance	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for providing resources and guidance?	In addition to acting as a guide and resource provider, how can you monitor the extent to which students request and use guidance and resources?	How can you act as a guide and resource provider as students engage in cognitively complex tasks?	How can you begin to incorporate some aspect of this strategy in your instruction?

# **Student Interviews**

#### **Student Questions:**

How did this lesson help you apply or use what you have learned?

What change has this lesson made about your understanding of the content?

and use guidance and resources.

\_\_\_\_\_

DOMAIN 1

# **DOMAIN 1**

# **Lesson Segments Enacted on the Spot**

Name:	Position:	Work Site:					
DATE:	School Year:	Observer:					
Design Question #5: What will I do to engage students?							

24. Noticing when Students are Not Engaged						
The teacher scans the room making note of when students are not engaged and takes overt action.						
Teacher Evidence  ☐ Teacher notices when specific students or groups of students are not engaged ☐ Teacher notices when the energy level in the room is low ☐ Teacher takes action to re-engage students						
Student Evidence  ☐ Students appear aware of the fact that the teacher is taking note of their level of engagement ☐ Students try to increase their level of engagement when prompted						

# Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

☐ When asked, students explain that the teacher expects high levels of engagement

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
students are not engaged	creates new strategies for unique student needs and situations.	making note of when students are not engaged	making note of	incorrectly or	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
students are not engaged	your students as you adapt and create new strategies?	How might you adapt and create new strategies for noticing when students are not engaged that address unique student needs and situations?	In addition to scanning the room, making note of when students are not engaged and taking action, how can you monitor the extent to which students reengage?	scan the room making note of when students are not engaged	How can you begin to incorporate some aspects of this strategy into your instruction?

DOMAIN 1 Lesson Segments Enacted on the Spot

25. Using Academic Games
The teacher uses academic games and inconsequential competition to maintain student engagement.
Teacher Evidence
<ul> <li>Teacher uses structured games such as Jeopardy, family feud, and the like</li> <li>Teacher develops impromptu games such as making a game out of which answer might be correct for a given question</li> </ul>
☐ Teacher uses friendly competition along with classroom games
Student Evidence ☐ Students engage in the games with some enthusiasm ☐ When asked, students can explain how the games keep their interest and help them learn or remember content

Developing

# Scale

Innovating

	Innovating	Applying	Developing	Beginning	Not Using
Using academic games	Adapts and creates new strategies for unique student needs and situations.	Uses academic games and inconsequential competition to maintain student engagement and monitors the extent to which students focus on the academic content of the game.	Uses academic games and inconsequential competition to maintain student engagement.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

Beginning

Not Using

Not Applicable

# **Reflection Questions**

Scale Levels: (choose one)

Applying

	Innovating	Applying	Developing	Beginning	Not Using
Using academic games	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies for using academic games and inconsequential competition to maintain student engagement that address unique student needs and situations?	In addition to using academic games and inconsequential competition to maintain student engagement, how can you monitor the extent to which students focus on the academic content of the game?	How can you use academic games and inconsequential competition to maintain student engagement?	How can you begin to incorporate this strategy into your instruction?

26. Managing Response Rates							
The teacher uses response rate techniques to maintain student engagement in questions.							
Teacher Evidence							
Teacher uses wait t	time						
Teacher uses response	onse cards						
Teacher has studer	nts use hand sign:	als to respond to qu	estions				
Teacher uses chora	I response						
Teacher uses techr	nology to keep tra	ck of students' resp	onses				
Teacher uses response	onse chaining						
Student Evidence  ☐ Multiple students or ☐ When asked, stude					her		
Scale Levels: (choose	one)						
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable		

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Managing	Adapts and	Uses response	Uses response	Uses strategy	Strategy was
response rates	creates new strategies for unique student needs and situations.	rate techniques to maintain student engagement in questions and monitors the extent to which the techniques keep students engaged.	rate techniques to maintain student engagement in questions.	incorrectly or with parts missing.	called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Managing	What are you	How might you	In addition to	How can you use	How can you
esponse rates	learning about	adapt and create	using response	response rate	begin to
	your students as	new response rate	rate techniques	techniques to	incorporate this
	you adapt and	techniques	to maintain	maintain student	strategy into
	create new	to maintain	student	engagement in	your instruction?
s	strategies?	student	engagement in	questions?	
		engagement in	questions, how		
		questions that	can you monitor		
		address unique	the extent to		
		student needs	which the		
		and situations?	techniques keep		
			students		
			engaged?		

77. Using Physical Movement								
The teacher uses physi	he teacher uses physical movement to maintain student engagement.							
Teacher Evidence  Teacher has studen	•			0,				
Vote with your feet	Teacher uses activities that require students to physically move to respond to questions (one with your feet)							
Go to the part of the roo	om that represen	ts the answer you a	gree with					
<ul><li>☐ Teacher has studen</li><li>☐ Teacher use give-or</li></ul>					nt			
Student Evidence  Students engage in When asked, studer		,		interest and helps	s them learn			
Scale Levels: (choose	one)							
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable			

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Using physical movement	Adapts and creates new strategies for unique student needs and situations.	Uses physical movement to maintain student engagement and monitors the extent to which these activities enhance student engagement.	Uses physical movement to maintain student engagement.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Using physical movement	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new physical movement techniques to maintain student engagement that address unique student needs and situations?	In addition to using physical movement to maintain student engagement, how can you monitor the extent to which these activities enhance student engagement?	How can you use physical movement to maintain student engagement?	How can you begin to incorporate this strategy into your instruction?

28. Maintaining	g a Lively Pace							
The teacher uses p	pacing techniques to	maintain students' e	ngagement.					
Teacher Evidence  Teacher employs crisp transitions from one activity to another Teacher alters pace appropriately (i.e. speeds up and slows down)								
	y adapt to transitions out the pace of the cl							
Scale Levels: (cho	oose one)							
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable			

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
lively pace	creates new strategies for unique student needs and situations.	Uses pacing techniques to maintain students' engagement and monitors the extent to which these techniques keep students engaged.	Uses pacing techniques to maintain students' engagement.	incorrectly or	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Maintaining a lively pace	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new pacing techniques that address unique student needs and situations?	In addition to pacing techniques to maintain students' engagement, how can you monitor the extent to which students keep engaged?	How can you use pacing techniques to maintain students' engagement?	How can you begin to incorporate this strategy into your instruction?

29. Demonstrating Int	ensity and	Enthusiasm			
				_	
The teacher demonstrates in	ntensity and er	nthusiasm for the o	content in a variety	of ways.	
Teacher Evidence					
	anal avaariana	a that ralata to the	antont		
<ul><li>Teacher describes person</li><li>Teacher signals excitement</li></ul>	•		Content		
<u> </u>	ention content	by.			
Physical gestures					
Voice tone					
Dramatization of information	1				
☐ Teacher overtly adjusts €	energy level				
, ,	0,				
Student Evidence					
When asked, students sa	ay that the tead	cher "likes the con	tent" and "likes tea	iching"	
Students' attention levels	s increase whe	n the teacher dem	onstrates enthusia	asm and intensity	for the content
				•	
Scale Levels: (choose one,	)				
Innovating A	Applying	Developing	Beginning	Not Using	Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
intensity and enthusiasm	strategies for unique student needs and situations.	intensity and enthusiasm for the content in a	intensity and enthusiasm for	incorrectly or	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Demonstrating	What are you	How might you	In addition to	How can you	How can you
intensity and	learning about	adapt and create	demonstrating	demonstrate	begin to
enthusiasm	your students as	new techniques	intensity and	intensity and	incorporate this
	you adapt and	for	enthusiasm for	enthusiasm for	strategy into
	create new	demonstrating	the content in a	the content in a	your instruction?
	strategies?	intensity and	variety of ways,	variety of ways?	
		enthusiasm for	how can you		
		the content that	monitor the		
		address unique	extent to which		
		student needs	students keep		
		and situations?	engaged?		

DOMAIN 1

Lesson Segments Enacted on the Spot

30. Using Friend	ly Controversy	/			
The teacher uses frie	ndly controversy te	chniques to mainta	in student engager	nent.	
Teacher Evidence  ☐ Teacher structures ☐ Teacher has stude ☐ Teacher elicits diff	ents examine multip	ole perspectives and		e content	
Student Evidence  ☐ Students engage i ☐ When asked, stud ☐ When asked, stud	ents describe frien	dly controversy acti	vities as "stimulatin	g," "fun," and so o	
Scale Levels: (choos	se one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Using friendly controversy	Adapts and creates new strategies for unique student needs and situations.	Uses friendly controversy techniques to maintain student engagement and monitors the effect on students' engagement.	Uses friendly controversy techniques to maintain student engagement.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Using friendly	What are you	How might you	In addition to	How can you use	How can you
controversy	learning about	adapt and create	using friendly	friendly	begin to
	your students as	new techniques	controversy	controversy	incorporate this
	you adapt and	for using friendly	techniques to	techniques to	strategy into
	create new	controversy to	maintain student	maintain student	your instruction?
	strategies?	maintain student	engagement, how	engagement?	
		engagement that	can you monitor		
		address unique	the		
		student needs	extent to which		
		and situations?	students keep		
			engaged?		

DOMAIN 1 Lesson Segments Enacted on the Spot

# 31. Providing Opportunities for Students to Talk about Themselves

The teacher provides students with opportunities to relate what is being addressed in class to their personal interests.

#### Teacher Evidence

- Teacher is aware of student interests and makes connections between these interests and class content
- ☐ Teacher structures activities that ask students to make connections between the content and their personal interests
- ☐ When students are explaining how content relates to their personal interests, the teacher appears encouraging and interested

#### Student Evidence

- ☐ Students engage in activities that require them to make connections between their personal interests and the content
- ☐ When asked, students explain how making connections between content and their personal interests engages them and helps them better understand the content

Scale Levels: (choose one)

Innovating Applying Developing Beginning Not Using Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Providing	Adapts and	Provides	Provides	Uses strategy	Strategy was
opportunities for	creates new	students with	students with	incorrectly or	called for but not
students to talk	strategies for	opportunities to	opportunities to	with parts	exhibited.
about	unique student	relate what is	relate what is	missing.	
themselves	needs and	being addressed	being addressed		
	situations.	in class to their	in class to their		
		personal interests	personal interests.		
		and			
		monitors the			
		extent to which			
		these activities			
		enhance student			
		engagement.			

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Providing	What are you	How might you	In addition to	How can you	How can you
opportunities	learning about	adapt and create	providing	provide students	begin to
for students to	your students as	new techniques	students with	with	incorporate this
talk about	you adapt and	for providing	opportunities to	opportunities to	strategy into
themselves	create new strategies?	students with opportunities to relate what is being addressed in class to their personal interests that address unique student needs and situations?	relate what is being addressed in class to their personal interests, how can you monitor the extent to which these activities enhance student engagement?	relate what is being addressed in class to their personal interests?	your instruction?

DOMAIN 1 Lesson Segments Enacted on the Spot

32. Presenting	Unusual or Intri	iguing Informat	ion		
The teacher uses ι engagement.	unusual or intriguing i	information about th	e content in a man	ner that enhances	s student
<ul><li>☐ Teacher encoul</li><li>☐ Teacher engage</li></ul>	natically provides inte rages students to ident es students in activition uest speakers to prov	ntify interesting info es like "Believe it or	rmation about the one of about the con	content itent	
	ion increases when ι udents explain how t				he content
Scale Levels: (cho	oose one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Presenting	Adapts and	Uses unusual or	Uses unusual or	Uses strategy	Strategy was
unusual or	creates new	intriguing	intriguing	incorrectly or	called for but not
intriguing	strategies for	information	information	with parts	exhibited.
information	unique student	about the	about the	missing.	
	needs and	content and	content.		
	situations.	monitors the			
		extent to which			
		this information			
		enhances			
		students' interest			
		in the content.			

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Presenting	What are you	How might you	In addition to	How can you	How can you
unusual or	learning about	adapt and create	using unusual or	use unusual or	begin to
intriguing	your students as	new techniques	intriguing	intriguing	incorporate this
information	you adapt and	for using unusual	information	information	strategy into your
	create new	or intriguing	about the	about the	instruction?
	strategies?	information	content, how can	content?	
		about the	you monitor the		
		content that	extent to which		
		address unique	this information		
		student needs	enhances		
		and situations?	students' interest		
			in the content?		

# **Student Interviews**

# **Student Questions:**

How engaged were you in this lesson? What are some things that keep your attention? What are some things that made you bored?

**DOMAIN 1** 

Lesson Segments Enacted on the Spot

# Design Question #7: What will I do to recognize and acknowledge adherence or lack of adherence to rules and procedures?

33. Demonstratin	g "Withitness	"			
The teacher uses beh	aviors associated	with "withitness" to	maintain adherenc	e to rules and prod	cedures.
Teacher Evidence  ☐ Teacher physically ☐ Teacher scans the ☐ Teacher recognize ☐ Teacher proactivel	entire room makir s potential source	ng eye contact with s of disruption and		nediately	
Student Evidence  Students recognize  When asked, studented  head"				or "has eyes on th	ne back of his/her
Scale Levels: (choos	e one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

# Scale

Ocaic					
	Innovating	Applying	Developing	Beginning	Not Using
"withitness"	Adapts and creates new strategies for unique student needs and situations.	Uses behaviors associated with "withitness" and monitors the effect on students' behavior.	Uses behaviors associated with "withitness".	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

# **Reflection Questions**

Innovating	Applying	Developing	Beginning	Not Using
your students as you adapt and create new strategies?	adapt and create new techniques for using behaviors associated with "withitness" that	using behaviors	behaviors associated with "withitness"?	How can you begin to incorporate this strategy into your instruction?

# 34. Applying Consequences for Lack of Adherence to Rules and Procedures The teacher applies consequences for not following rules and procedures consistently and fairly. Teacher Evidence ☐ Teacher provides nonverbal signals when students' behavior is not appropriate Eye contact Proximity Tap on the desk Shaking head, no ☐ Teacher provides verbal signals when students' behavior is not appropriate Tells students to stop Tells students that their behavior is in violation of a rule or procedure Teacher uses group contingency consequences when appropriate (i.e. whole group must demonstrate a specific behavior) Teacher involves the home when appropriate (i.e. makes a call home to parents to help extinguish inappropriate behavior) Teacher uses direct cost consequences when appropriate (e.g. student must fix something he or she has broken) Student Evidence Students cease inappropriate behavior when signaled by the teacher Students accept consequences as part of the way class is conducted ■ When asked, students describe the teacher as fair in application of rules Scale Levels: (choose one) Innovating **Applying** Not Using Not Applicable Developing **Beginning**

#### Scale

Innovating	Applying	Developing	Beginning	Not Using
 Adapts and creates new strategies for unique student needs and situations.	Applies consequences for not following rules and procedures consistently and fairly and monitors the extent to which rules and procedures are followed.	Applies consequences for not following rules and procedures consistently and fairly.	incorrectly or	Strategy was called for but not exhibited.

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Applying	What are you	How might you	In addition to,	How can you	How can you
consequences	learning about	adapt and create	applying	apply	begin to
for lack of	your students as	new strategies	consequences	consequences	incorporate this
adherence to	you adapt and	and techniques	for not following	for not following	strategy into
rules and	create new	for applying	rules and	rules and	your instruction?
procedures	strategies?	consequences	procedures	procedures	
		for not following	consistently and	consistently and	
		rules and	fairly, how can	fairly?	
		procedures	you monitor the		
		consistently and	extent to which		
		fairly that	rules and		
		address unique	procedures are		
		student needs	followed?		
		and situations?			

DOMAIN 1

Lesson Segments Enacted on the Spot

35. Acknowledging Adh	erence to Rules an	d Procedures		
The teacher consistently and fai	rly acknowledges adhere	ence to rules and pro	cedures.	
Teacher Evidence		•		
☐ Teacher provides nonverbal	signals that a rule or pro	cedure has been follo	owed:	
Smile				
Nod of head				
High Five				
Teacher gives verbal cues the	nat a rule or procedure h	as been followed:		
Thanks students for following a	rule or procedure			
Describes student behaviors that	t adhere to rule or proce	dure		
Teacher notifies the home w	hen a rule or procedure	has been followed		
Teacher uses tangible recog	nition when a rule or pro	cedure has been follo	owed:	
Certificate of merit				
Token economies				
Student Evidence				
Students appear appreciative	e of the teacher acknowl	edging their positive	behavior	
■ When asked, students describe teacher as appreciative of their good behavior				
☐ The number of students adhering to rules and procedures increases				
Scale Levels: (choose one)				
Innovating Apply	ing Developing	Beginning	Not Using	Not Applicable

#### **Scale**

	Innovating	Applying	Developing	Beginning	Not Using
Acknowledging	Adapts and	Acknowledges	Acknowledges	Uses strategy	Strategy was
adherence to	creates new	adherence to rules	adherence to	incorrectly or	called for but
rules and	strategies for	and procedures	rules and	with parts	not exhibited.
procedures	unique student	consistently and	procedures	missing.	
	needs and	,	consistently and		
	situations.	the extent to which	fairly.		
		new actions affect			
		students' behavior.			

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Acknowledging adherence to rules and procedures	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies and techniques for acknowledging adherence to rules and procedures consistently and fairly that address unique student needs and situations?	In addition to, acknowledging adherence to rules and procedures consistently and fairly, how can you monitor the extent to which new actions affect students' behavior?	How can you acknowledge adherence to rules and procedures consistently and fairly?	How can you begin to incorporate this strategy into your instruction?

# **Student Interviews**

# **Student Questions:**

How well did you do at following classroom rules and procedures during this lesson?

What are some things that helped you follow the rules and procedures?

What are some things that didn't help you follow the rules and procedures?

**DOMAIN 1** 

Lesson Segments Enacted on the Spot

Design Question #8: What will I do to establish and maintain effective relationships with students?

36. Understandi	36. Understanding Students' Interests and Background						
The teacher uses stu	dents' interests and	d background to pro	duce a climate of a	acceptance and co	ommunity.		
	ussions with studer	tudents about event nts about topics in w lessons		ested			
Student Evidence  When asked, students describe the teacher as someone who knows them and/or is interested in them  Students respond when teacher demonstrates understanding of their interests and background  When asked students say they feel accepted							
Scale Levels: (choose Innovating	se one) Applying	Developing	Beginning	Not Using	Not Applicable		

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
Understanding	Adapts and	Uses students'	Uses students'	Uses strategy	Strategy was
students'	creates new	interests and	interests and	incorrectly or	called for but not
interests and	strategies for	background	background	with parts	exhibited.
background	unique student	during	during	missing.	
	needs and	interactions with	interactions with		
	situations.	students and	students.		
		monitors the			
		sense of			
		community in the			
		classroom.			

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Understanding students' interests and background	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies and techniques for using students' interests and backgrounds during interactions with students that address unique student needs and situations?	In addition to using students' interests and background during interactions with students, how can you monitor the extent to which a sense of community is formed in the classroom?	How can you use students' interests and background during interactions with students?	How can you begin to incorporate this strategy into your instruction?

DOMAIN 1 Lesson Segments Enacted on the Spot

37. Using Verbal and Nonverbal Behaviors that Indicate Affection for Students								
When appropriate, the teacher uses verbal and nonverbal behavior that indicates caring for students.								
Teacher Evidence  Teacher complime	nto atudonto rogo	rding academic and	norganal accompl	iahmanta				
<ul> <li>☐ Teacher compliments students regarding academic and personal accomplishments</li> <li>☐ Teacher engages in informal conversations with students that are not related to academics</li> </ul>								
Teacher engages in informal conversations with students that are not related to academics     Teacher uses humor with students when appropriate								
	☐ Teacher uses humor with students when appropriate ☐ Teacher smiles, nods, (etc) at students when appropriate							
Student Evidence								
☐ When asked, students describe teacher as someone who cares for them								
Students respond to teachers verbal interactions								
Students respond to teachers nonverbal interactions  Students respond to teachers nonverbal interactions								
Scale Levels: (choose one)								
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable			

# Scale

Innovating	Applying	Developing	Beginning	Not Using
Adapts and creates new strategies for unique student needs and situations.	Uses verbal and nonverbal behaviors that indicate caring for students and monitors the quality of relationships in the classroom.	Uses verbal and nonverbal behaviors that indicate caring for students.	incorrectly or	Strategy was called for but not exhibited.

# **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Using verbal	•	3 . ,		,	How can you
and nonverbal behaviors that	learning about your students as	1	3		begin to incorporate this
indicate caring for students	create new strategies?	for using verbal and nonverbal behaviors that indicate caring for students that	indicate caring for		strategy into your instruction?

38. Displaying Ob	jectivity and	Control					
The teacher behaves i	n an objective and	d controlled manner					
☐ Teacher addresses☐ Teacher interacts v	Teacher does not exhibit extremes in positive or negative emotions  Teacher addresses inflammatory issues and events in a calm and controlled manner  Teacher interacts with all students in the same calm and controlled fashion						
Student Evidence  Students are settled by the teacher's calm demeanor  When asked, the students describe the teacher as in control of himself/herself and in control of the class  When asked, students say that the teacher does not hold grudges or take things personally							
Scale Levels: (choose	e one)						
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable		

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Displaying emotional objectivity and control	creates new strategies for	Behaves in an objective and controlled manner and monitors the effect on the classroom climate.	objective and	incorrectly or	Strategy was called for but not exhibited.

#### **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Displaying	What are you	How might you		•	How can you
emotional objectivity and	learning about your students as	adapt and create new strategies	behaving in an objective and		begin to incorporate this
control	you adapt and	and techniques	controlled		strategy into your
	create new strategies?	for behaving in an objective and	manner, how can you monitor the	manner?	instruction?
	Strategies !	controlled	effect on the		
		manner that	classroom		
		address unique	climate?		
		student needs			
		and situations?			

## **Student Interviews**

## **Student Questions:**

How much did you feel accepted and welcomed in the class today?

What are some things that made you feel accepted and welcomed?

What are some things that did not make you feel accepted and welcomed?

**DOMAIN 1** 

Lesson Segments Enacted on the Spot

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# Design Question #9: What will I do to communicate high expectations for all students?

39. Demonstratii	ng Value and R	Respect for Low	Expectancy S	Students	
The teacher exhibits	behaviors that dem	onstrate value and	respect for low exp	pectancy students	
Teacher Evidence					
☐ When asked, the ways in which these s☐ The teacher provi Makes eye contact	students have beer	treated differently	from high expectar	ncy students	
Smiles					
Makes appropriate ph	nysical contact				
☐ The teacher prove Playful dialogue	es low expectancy	students with verba	l indications that th	ney are valued and	d respected:
Addressing students	in a manner they v	iew as respectful			
☐ Teacher does not	allow negative cor	nments about low e	xpectancy student	S	
Student Evidence					
When asked, stud	dents say that the t	eacher cares for all	students		
☐ Students treat ea	ch other with respe	ct			
Scale Levels: (choos	se one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Communicating	Adapts and	Exhibits	Exhibits behaviors	Uses strategy	Strategy was
value and	creates new	behaviors that	that demonstrate	incorrectly or	called for but
respect for low	strategies for	demonstrate	value and respect	with parts	not exhibited.
expectancy	unique student	value and respect	for low expectancy	missing.	
students	needs and	for low	students.		
	situations.	expectancy			
		students and			
		monitors the			
		impact on low			
		expectancy			
		students.			

## **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Communicating value and respect for low expectancy students	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies and techniques for behaviors that demonstrate value and respect for low expectancy students that address unique student needs and situations?	In addition to exhibiting behaviors that demonstrate value and respect for low expectancy students, how can you monitor the impact on low expectancy students?	How can you exhibit behaviors that demonstrate value and respect for low expectancy students?	How can you begin to incorporate this strategy into your instruction?

DOMAIN 1

Lesson Segments Enacted on the Spot

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40. Asking Questic	ns of Low E	xpectancy Stud	dents		
The teacher asks questi students.	ons of low expe	ctancy students with	n the same frequer	ncy and depth as v	vith high expectancy
Teacher Evidence					
Teacher makes sure	low expectancy	students are asked	d questions at the	same rate as high	expectancy students
Teacher makes sure	low expectancy	students are asked	d complex question	ns at the same rate	e as high expectancy
students					
Student Evidence					
When asked, studen	ts say the teach	er expects everyon	e to participate		
When asked, studen	ts say the teach	er asks difficult que	stions of every stu	dent	
Scale Levels: (choose	one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Asking questions of low expectancy students	Adapts and creates new strategies for unique student needs and situations.	Asks questions of low expectancy students with the same frequency and depth with high expectancy students and monitors the quality of participation of low expectancy students.	Asks questions of low expectancy students with the same frequency and depth as with high expectancy students.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

## **Reflection Questions**

	Innovating	Applying	Developing	Beginning	Not Using
Asking questions of low expectancy students	What are you learning about your students as you adapt and create new strategies?	How might you adapt and create new strategies and techniques for asking questions of low expectancy students that address unique student needs and situations?	In addition to asking questions of low expectancy students with the same frequency and depth as with high expectancy students, how can you monitor the quality of participation of low expectancy students?	How can you ask questions of low expectancy students with the same frequency and depth as with high expectancy students?	How can you begin to incorporate this strategy into your instruction?

DOMAIN 1 Lesson Segments Enacted on the Spot

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41. Probing Incorr	ect Answers	with Low Expe	ctancy Studer	nts	
The teacher probes inc expectancy students.	orrect answers o	f low expectancy stu	udents in the same	manner as he/sh	e does with high
Teacher Evidence					
Teacher asks low e	•			•	
Teacher rephrases					
Teacher breaks a q incorrectly	uestion into sma	ller and simpler part	s when a low expe	ctancy student an	swers a question
When low expectan	cy students dem	onstrate frustration,	the teacher allows	s them to collect th	neir thoughts but goes
back to them at a later	point in time				
Student Evidence					
When asked, stude	nts say that the t	eacher won't "let yo	u off the hook"		
☐ When asked, stude	•	•			
☐ When asked, stude	nts say the teach	er helps them answ	er questions succe	essfully	
Scale Levels: (choose	one)				
Innovating	Applying	Developing	Beginning	Not Using	Not Applicable

S	ca	۵١

	Innovating	Applying	Developing	Beginning	Not Using
Probing incorrect answers by low expectancy students	Adapts and creates new strategies for unique student needs and situations.	Probes incorrect answers of low expectancy students in the same manner as with high expectancy students and monitors the level and quality responses of low expectancy students.	Probes incorrect answers of low expectancy students in the same manner as with high expectancy students.	Uses strategy incorrectly or with parts missing.	Strategy was called for but not exhibited.

## **Reflection Questions**

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#### Student Questions:

How does your teacher demonstrate that they care and respect you?

How does your teacher communicate that everyone is expected to participate and answer difficult questions?

What are some ways that your teacher helps you answer questions successfully?

Observer Date Teacher Date

DOMAIN 1 Lesson Segments Enacted on the Spot PER0168.5 Page 19

Florida's Teacher Evaluation System	Causal Teacher Evalu	ation Model
Formal Classroom Observation Data	School District:	School Year:
Name of Teacher:	Name of Observer:	Name of School:
Pre-Observation	Date and Time of	Post-Observation
Conference Date:	Observation:	Conference Date:
Subject Area:	Period:	Room:

#### Instructions:

- 1. During the pre-observation conference, the teacher and the observer discuss the upcoming lesson and identify the focus of the observation by reviewing and discussing Domain 1: Classroom Strategies and Behaviors (using the learning map). Together, the teacher and the observer identify the lesson segment(s) and elements that will be of most importance for the observation. Check the selected elements within the form.
- 2. Additionally, both the teacher and the observer should review the specific descriptors in the long form regarding teacher and student evidence in determining the focus of the observation. The observer will seek evidence to assess proficiency on the targeted lesson segments. The observer may also observe other issues and address them in the post-observation conference.
- 3. During the post-observation conference, the teacher and observer meet to discuss the lesson. The teacher conducts a self-assessment of the elements that were observed. The observer also shares the ratings based on the evidence observed during the observation. The observer and teacher share insights into the events occurring during the observation and work toward agreement regarding the teacher's rating for the elements observed. The specific sections of the long form could be discussed.
- 4. At the conclusion of this process, the **observer** makes a rating decision and records the result.

Routine Segments	Content Segments	Enacted on the Spot Segments
DQ1: Learning goals, tracking student	DQ2: Interacting with new knowledge	□ DQ5: Student engagement
progress, and celebrating success	DQ3: Practicing and deepening knowledge	☐ DQ7: Adhering to rules and procedures
□ DQ6: Rules and procedures	☐ DQ4: Generating and testing hypotheses	DQ8: Teacher/student relationships
		DQ9: High expectations

#### **Classroom Strategies and Behaviors Rating Scale**

After post-observation conversations between observer and teacher, the generic rating scale described below may be used to determine the appropriate rating for each of the elements observed during the lesson in Domain 1: Classroom Strategies and Behaviors.

Innovating (I)	Applying (A)	Developing (D)	Beginning (B)	Not Using (NU)
Adapts and creates new	Engages students in the	Engages student in the	Uses strategy incorrectly or	The strategy was called for
strategies for unique student	strategy and monitors the	strategy with no significant	with parts missing	but not exhibited
needs and situations	extent to which it produces	errors or omissions		
	the desired outcomes			

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	Classroom Strategies and Behaviors	ı	Α	D	В	NU	
	DQ1: What will do to establish and communicate le	arnin	g goa	als, t	rack	stude	nt progress and celebrate success?
	<ol> <li>Providing Clear Learning Goals and Scales to</li> </ol>						
7	Measures those Goals						
DQ1	2.   Tracking Student Progress						
	3.						
	DQ6: What will I do to establish or maintain	class	roon	ı roı	utine	s and <sub>l</sub>	procedures?
	4.   Establishing Classroom Routines						
006	5.						
	Learning						
	Classroom Strategies and Behaviors	ı	Α	D	В	NU	
	DQ2: What will I do to help students effecti	ively i	intera	ict v	vith r	new kr	nowledge?
	6.   Identifying Critical Information						
	7.   Organizing Students to Interact with New						
	Knowledge						
2	8.   Previewing New Content						
DQ2	9.   Chunking Content into "Digestible Bites"						
	10.   Processing of New Information						
Ī	11.   Elaborating on New Information						
Ī	12.   Recording and Representing Knowledge						
Ī	13.   Reflecting on Learning						
	DQ3: What will I do to help students deepen and	d prac	ctice	thei	r und	erstar	nding of new knowledge?
	14.  Reviewing Content						
	15.   Organizing Students to Practice and Deepen						
	Knowledge						
DQ3	16.  Using Homework						
	17.   Examining Similarities and Differences						
	18.   Examining Errors in Reasoning						
Ī	19.   Practicing Skills, Strategies, and Processes						
	20.  Revising Knowledge						
	DQ4: What will I do to help students generate	and t	est h	ypo	these	es abo	ut new knowledge?
	21.   Organizing Students for Cognitively Complex Tasks						

	22.  ☐ Engaging Students in Cognitively Complex Tasks						
	Involving Hypothesis Generating and Testing						
	23.   Providing Resources and Guidance						
							_
	Classroom Strategies and Behaviors	ı	Α	D	В	NU	
	DQ5: What will I do to engage stud	dents	?				
	24.   Noticing when Students are Not Engaged						
	25.  Using Academic Games						
L	26.  Managing Response Rates						
	27.  Using Physical Movement						
DQ5	28.   Maintaining a Lively Pace						
-	29.   Demonstrating Intensity and Enthusiasm						
	30.  Using Friendly Controversy						
	31.   Providing Opportunities for Students to Talk about						
	Themselves						
	32.   Presenting Unusual or Intriguing Information						
	DQ7: What will I do to recognize and acknowledge adh	neren	ce ar	ıd la	ck of	fadh	erence to classroom rules and procedures?
	33.   Demonstrating ""Withitness"						
DQ7	34.   Applying Consequences for Lack of Adherence to						
-	Rules and Procedures						
	35.   Acknowledging Adherence or Rules and Procedures						
	DQ8: What will I do to establish and maintain	effe	ctive	rela	tion	ships	with students?
	36.   Understanding Students' Interests and Backgrounds						
DQ8	37.   Using Verbal and Nonverbal Behaviors that Indicate						
_	Affection for Students						
	38.   Displaying Objectivity and Control						
	DQ9: What will I do to communicate high	expe	tatio	ns f	or al	l stuc	lents?
	39.   Demonstrating Value and Respect for Low						
6	Expectancy Students						
DQ3	40.   Asking Questions of Low Expectancy Students						]
	41.  Probing Incorrect Answers with Low Expectancy						1
	Students						
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# **Reaching a Rating Decision:**

DOMAIN 1

discussion based on the scales in the lon	g form. The final rating of cition conference. Scales rep	elements observed and discussed regarding presenting levels of performance on each of	after initial discussion, they will continue the this formal observation will be the rating the the 41 elements in Domain 1 can be found in Where no agreement is reached in the
		ating assessment after discussion based on s	<u> </u>
Addition	onal Comments:		
Signature of Teacher	Date	Signature of Observer	Date
<b>Note:</b> The teacher should sign the observents observents of the cobservation but rather awareness of the cobservation		ervation conference. The teacher's signature	e does not indicate agreement with the
A copy of the completed and signed observati	on report, along with any att	achments, <b>should be submitted to</b> :	by

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# **Appendix D: Domain 2 Observation Forms**

eacher Evaluation Model: Domain 2 Planning and Preparing (Short Form)					
Name:	Position:		Work Site:		
DATE:	School Year:		Observer:		
The teacher plans for clear goals and id racking student progress and measurin	g success	ne plan; he or s	she describes methods for		
42. Effective Scaffolding of Informat	ion within Lesso	ons			
Within lessons, the teacher prepares a organization of content in such a way t piece of information builds on the previ	hat each new	<ul> <li>Innovating</li> <li>Applying (3</li> <li>Developing</li> <li>Beginning</li> <li>Not Using</li> <li>Not Applica</li> </ul>	3) g (2) (1) (0)		
43. Lessons within Units					
The teacher organizes lessons within uprogress toward a deep understanding	O Innovating O Applying (3 O Developing O Beginning O Not Using O Not Applica	3) g (2) (1) (0)			
44. Attention to Established Content	Standards				
The teacher ensures that lesson and u aligned with established content standa by the district and the manner in which should be sequenced.	O Innovating O Applying (3 O Developing O Beginning O Not Using O Not Applica	g (2) (1) (0)			

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# Planning and Preparing for Use of Resources and Technology

<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>
<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>

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# Planning and Preparing for Special Needs of Students

47. Needs	of English Language Learners		
Language L	r provides for the needs of English Learners (ELL) by identifying the that must be made within a lesson or	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
40 No 1-	of Our side Education Ottoday to		
48. Needs (	of Special Education Students		
students by	r identifies the needs of special educati providing accommodations and ns that must be made for specific specia tudents.	O Applying (3)	
49. Needs (	of Students Who Lack Support for S	chooling	
The teacher	r identifies the needs of students who home environments that offer little	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
Observer	Date	Teacher	Date
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## Teacher Evaluation Model: Domain 2 Planning and Preparing

Name:	Position:	Work Site:
DATE:	School Year:	Observer:

The teacher plans for clear goals and identifies them in the plan; he or she describes methods for tracking student progress and measuring success

## **Planning and Preparing for Lessons and Units**

42. Effective Scaffolding of Information within Lesson	ons
piece of information builds on the previous piece.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale
□Presentation of content is logical and progresses from simple to complex □Where appropriate, presentation of content is integrated with other content areas, other lessons and/or units □The plan anticipates potential confusions that students may experience	Teacher Evidence  □When asked, the teacher can describe the rationale for how the content is organized  □ When asked, the teacher can describe the rationale for the sequence of instruction  □When asked, the teacher can describe how content is related to previous lessons, units or other content  □When asked, the teacher can describe possible confusions that may impact the lesson or unit

	Innovating	Applying	Developing	Beginning	Not Using
Scaffolding of Information within	is recognized leader in helping others with this activity	Within lessons the teacher organizes content in such a way that each new piece of information clearly builds on the previous piece	The teacher scaffolds the information but the relationship between the content is not clear	The teacher attempts to perform this activity but does not actually complete or follow through with these attempts	The teacher makes no attempt to perform this activity

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43. Lessons within Units	
The teacher organizes lessons within units to progress toward a deep understanding of content.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale
Planning Evidence  □Plans illustrate how learning will move from an understanding of foundational content to application of information in authentic ways □Plans incorporate student choice and initiative □Plans provide for extension of learning	Teacher Evidence  □When asked, the teacher can describe how lessons within the unit progress toward deep understanding and transfer of content  □When asked, the teacher can describe how students will make choices and take initiative  □When asked, the teacher can describe how learning will be extended

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Lessons	The teacher	The teacher	The teacher	The teacher	The teacher
within Units	is a	organizes	organizes	attempts to	makes no
	recognized leader in helping others with this activity	lessons within a unit so that students move from an understandin g to applying the content through	lessons within a unit so that students move from surface level to deeper understandin g of content but does not	perform this activity but does not actually complete or follow through with these attempts	attempt to perform this activity
		authentic tasks	require students to apply the content in authentic ways		

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44. Attention to Established Content Standard	s
The teacher ensures that lesson and unit plans are aligned with established content standards identified by the district and the manner in which that content should be sequenced.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale
Planning Evidence  □Lesson and unit plans include important content identified by the district (scope)  □Lesson and unit plans include the appropriate manner in which materials should be taught (sequence) as identified by the district	Teacher Evidence  □When asked, the teacher can identify or reference the important content (scope) identified by the district  □When asked, the teacher can describe the sequence of the content to be taught as identified by the district

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Attention to	The teacher	The teacher	The teacher	The teacher	The teacher
Established	is a	ensures that	ensures that	attempts to	makes no
Content	recognized	lessons and	lessons and	perform this	attempt to
Standards	leader in	units include	units include	activity but	perform this
	helping	the important	the important	does not	activity
	others with	content	content	actually	
	this activity	identified by	identified by	complete or	
		the district and	the district	follow	
		the manner in	but does not	through with	
		which that	address the	these	
		content should	appropriate	attempts	
		be sequenced	sequencing of		
			content		

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# Planning and Preparing for Use of Resources and Technology

45. Use of Available Traditional Resources	
The teacher identifies the available traditional resources (materials and human) for upcoming units and lessons.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale
Planning Evidence  The plan outlines resources within the classroom that will be used to enhance students' understanding of the content The plan outlines resources within the school that will be used enhance students' understanding of the content The plan outlines resources within the community that will be used to enhance students' understanding of the content	Teacher Evidence  □When asked, the teacher can describe the resources within the classroom that will be used to enhance students' understanding of the content  □ When asked, the teacher can describe resources within the school that will be used to enhance students' understanding of the content  □ When asked, the teacher can describe resources within the community that will be used to enhance students' understanding of the content

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Use of	The teacher	The teacher	The teacher	The teacher	The teacher
Available	is a	identifies the	identifies the	attempts to	makes no
Traditional	recognized	available	available	perform this	attempt to
Resources	leader in	traditional	traditional	activity but	perform this
	helping	resources	resources	does not	activity
	others with	that can	that can	actually	
	this activity	enhance	enhance	complete or	
		student	student	follow	
		understanding	understanding	through with	
		and the	but does	these	
		manner in	not identify	attempts	
		which they	the manner		
		will be used	in which they		
			will be used		

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46. Use of Avai	46. Use of Available Technology					
The teacher identifies the use of available technology that can enhance students' understanding of content in a lesson or unit.			<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>			
Planning Evide	ence			Teacher Ev	/idence	
□The plan identifies available technology that will be used: Interactive whiteboards Response systems Voting technologies One-to-one computers Social networking sites Blogs Wikis Discussion Boards □ The plan identifies how the technology will be used to enhance student learning				☐ When asked, the teacher can describe the technology that will be used ☐ When asked, the teacher can articulate how the technology will be used to enhance student learning		
Scale						
	Innovating	Applying		veloping	Beginning	Not Using
Use of Available Technology	The teacher is a recognized leader in helping others with this activity	The teacher identifies the available technologies that can enhance student understanding and the manner in	ider ava tech that enh stud und but	e teacher ntifies the illable nnologies t can nance dent derstanding does not ntify the	The teacher attempts to perform this activity but does not actually complete or follow through with these	The teacher makes no attempt to perform this activity

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Planning and Preparing

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in which they

will be used

attempts

which they will manner

be used

# Planning and Preparing for the Needs of English Language Learners

47. Needs of English Language Learners	
The teacher provides for the needs of English Language Learners (ELL) by identifying the adaptations that must be made within a lesson or unit.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale
Planning Evidence  ☐The plan identifies the accommodations that must be made for individual ELL students or groups within a lesson  ☐ The plan identifies the adaptations that must be made for individual ELL students or groups within a unit of instruction	Teacher Evidence  ☐ When asked, the teacher can describe the accommodations that must be made for individual ELL students or groups of students within a lesson  ☐ When asked, the teacher can describe the adaptations that must be made for individual ELL students or groups of students within a unit of instruction

#### Scale

	Innovating	Applying	Developing	Beginning	Not Using
	innovating	Applying	Developing	Degiiiiiiig	Not Using
Needs of	The teacher	The teacher	The teacher	The teacher	The teacher
English	is a	identifies the	identifies the	attempts to	makes no
Language	recognized	needs of	needs of	perform this	attempt to
Learners	leader in	English	English	activity but	perform this
	helping	Language	Language	does not	activity
	others with	Learners and	Learners but	actually	
	this activity	the	does not	complete or	
		adaptations	articulate the	follow	
		that will be	adaptations	through with	
		made to	that will be	these	
		meet these	made to	attempts	
		needs	meet these		
			needs		

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# Planning and Preparing for Needs of Students Receiving Special Education

48. Needs of Students Receiving Special Educati	on
The teacher identifies the needs of students receiving special education by providing accommodations and modifications that must be made for specific students receiving special education.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale
Planning Evidence  ☐ The plan describes accommodations and modifications that must be made for individual students receiving special education or groups of students according to the Individualized Education Program (IEP)for a lesson ☐ The plan describes the accommodations and modifications that must be made for individual students receiving special education or groups of students according to the IEP for a unit of instruction	Teacher Evidence  ☐ When asked, the teacher can describe the specific accommodations that must be made for individual students receiving special education or groups of students according to their IEP for a lesson ☐ When asked, the teacher can describe the specific accommodations and modifications that must be made for individual students receiving special education or groups of students according to their IEP for a unit of instruction

# Scale

Cale					
	Innovating	Applying	Developing	Beginning	Not Using
Needs of Students	The teacher is a	The teacher identifies the	The teacher identifies the	The teacher attempts to	The teacher makes no
Receiving Special Education	recognized leader in helping	needs of students receiving	needs of students receiving	perform this activity but does not	attempt to perform this activity
Luddation	others with this activity	special education and the	special education but does not	actually complete or follow	activity
		accommodations and modifications that will be		through with these attempts	
		made to meet these needs	that will be made to meet these		
			needs		

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# Planning and Preparing for Needs of Students Who Lack Support for Schooling

49. Needs of Students Who Lack Support for Schooling			
49. Needs of Students Wild Lack Support for Sci			
The teacher identifies the needs of students who come from home environments that offer little support for schooling.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale		
Planning Evidence  ☐The plan provides for the needs of students who come from home environments that offer little support for schooling  ☐When assigning homework, the teacher takes into consideration the students' family resources  ☐When communicating with the home, the teacher takes into consideration family and language resources	Teacher Evidence  □When asked, the teacher can articulate how the needs of students who come from home environments that offer little support for schooling will be addressed  □When asked, the teacher can articulate the ways in which the students' family resources will be addressed when assigning homework  □When asked, the teacher can articulate the ways in which communication with the home will take into consideration family and language resources		

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Needs of Students Who Lack Support for Schooling	The teacher is a recognized leader in helping others with this activity	The teacher identifies the needs of students who lack support for schooling and the adaptations that will be made to meet these needs	•	perform this activity but	The teacher makes no attempt to perform this activity

Observer Date Teacher Date

DOMAIN 2 Planning and Preparing PER0169.2 Page 8

# **Domain 2: Planning Conference Structured Interview Form A**

Name of Teacher:	Name of Obs	erver:
School Site:		
Planning Conference Date:	Observation Date:	Reflection Conference Date:
tructions: Please attach your le ument. Please be prepared to di ference		
Classroom Demographics		
	your classroom (e.g. number o	f students, gender, special needs
Answer:		
Routine Events		
<ol> <li>What will you do to establish success for this lesson?</li> </ol>	n learning goals, track student	progress and celebrate
Answer:		
Allower.		
	to establish or maintain classre	oom rules and procedures
for this lesson?		
Answer:		
Allswei.		
Content		
Please consider the following q		
3. What will you do to help	4. What will you do to help	<ol><li>What will I do to help</li></ol>
students effectively	students practice	students generate
interact with new	new knowledge?	and test hypothesis about
knowledge?		new knowledge?
Answer:		pariowicago:
DOMAIN 2 Planning Conferer	nce Structured Interview Form A	PER0169.3 Page 1

Enacted on the Spot
6. What will you do to engage students in the lesson?
Answer:
7. What will I do to recognize and acknowledge lack of adherence to classroom rules and procedures?
Answer:
8. What will I do to establish and maintain effective relationships with students during this lesson?
Answer:
9. What will I do to communicate high expectations to students within the lesson?
Answer:
10. How will this lesson be organized as part of a cohesive unit?
Answer:
Observer Date Teacher Date
DOMAIN 2 Planning Conference Structured Interview Form A PER0169.3 Page 2

# **DOMAIN 2: Planning Conference Structured Interview Form B** Name of Teacher:\_\_\_\_\_ Name of Observer:\_\_\_\_ School Site: Planning Conference Date: \_\_\_\_\_ Observation Date: \_\_\_\_\_ Reflection Conference Date: \_\_\_\_\_ **Instructions:** Please attach your lesson plan, assessments, scoring guides, and/or rubrics to this document. Please be prepared to discuss the following questions in preparation for the planning conference Classroom Demographics 1. Briefly describe the students in your classroom (e.g., number of students, gender, special needs, etc.) Answer: Planning and Preparing for Lessons and Units 2. How will you scaffold the content within the lesson? Please describe: the rationale for how the content of the lesson is organized the rationale for the sequence of instruction how the content is related to previous lessons, units or other content possible confusions that may impact the lesson Answer: 3. How does this lesson progress within the unit over time? Please describe: how lessons within the unit progress toward deep understanding and transfer of content describe how students will make choices and take initiative how learning will be extended Answer: DOMAIN 2 Planning Conference Structured Interview Form B PER0169.4 Page 1

Observer	Date	Teacher	Date
Answer:			
	dations that will be made		
Please describe:			
1	L students and students r little support for school		<b>,</b>
<ol><li>How do you plan to</li></ol>	address the special ne	eds of your students to	
Planning and Prepar	ing for the Special Nee	ds of Students	
Answer:			
traditional resources to			
students' understandir describe the resource	ng of the content? Pleases that will be used:	9	
<ol><li>How will the resour</li></ol>	ces and materials that y	ou select be used to e	nhance
Planning and Prepar	ing for Use of Resourc	es and Technology	
Answer:			
Ancwor:			
	nt to be taught as identif		
describe: important content (scc	pe) identified by the dist	rict	
district and the manne	r in which that content s		•
	this lesson with establish		•

Planning Conference Structured Interview Form B

DOMAIN 2

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# Appendix E: Domain 3 Observation Forms Art and Science of Teaching Teacher Evaluation Framework DOMAIN 3: Reflection Conference Structured Interview Form A

Name of Teacher:	Name of Observer:	
School Site:		
Planning Conference Date:	Observation Date: I	Reflection Conference Date:
ructions: Please bring student ection conference and be prepare		
General Reflection	agen went and why?	
Overall, how do you think the le	sson went and wny?	
Answer:		
Routine Events		
In what ways did students m	neet or not meet the learning go	als you established for this
lesson? How did your assessm	ents inform your understanding	of student learning?
Answer:		
2. To what extent did the	organization of your classroom	(room arrangement, materials)
and your rules and procedures		(100111 arrangement, materials)
Answer:		
Allswell		
Content		
3. How did the strategies you	4. How did the strategies you	
used to introduce new content	used to help students deepen	
to	and practice their understanding o	and
students support student learning?	new	f test hypotheses about new knowledge
icarriing:	knowledge support student	support student
	learning?	learning?
Answer:	Answer:	Answer:

Enacted on t	he Spot			
6. Which tec	hniques for engaging students were mo	ost successful	? Which technique	es were not
successful?			•	
Answer:				
	ne use of positive and negative conseq	uences impact	student adherend	e or lack
of adherence	to rules and procedures?			
-				
Answer:				
	cific actions did you take during this les			s with your
students? Wh	at impact did these actions have on yo	ur relationship	s with students?	
_				
Answer:				
	t specific actions did you take to comm	iunicate high e	xpectations for stu	idents? How
did these imp	act students learning?			
_				
Answer:				
10. How will the	his lesson inform changes to your instru	uctional plan?		
Answer:				
Observer	Date	Teacher		Date
-		-		
DOMAIN 3	Reflection Conference Structured Interv	iew Form A	PER0169.5 Pa	age 2

# Teacher Evaluation Model: Domain 3: Reflecting on Teaching (Short Form)

Name:	Position:		Work Site:
DATE:	School Year:		Observer:
Evaluating Personal Performance	•		
50. Identifying Areas of Pedagogi	cal Strength and W	/eakness	
The teacher identifies specific strate behaviors on which to improve from (routine lesson segments, content leand segments that are enacted on the segments are ena	Domain 1 esson segments	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
51. Evaluating the Effectiveness o	of Individual Lesso	ns and Units	
The teacher determines how effective of instruction was in terms of enhance achievement and identifies causes of difficulty.	cing student	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
52. Evaluating the Effectiveness of	of Specific Pedago	gical Strategies an	d Behaviors
The teacher determines the effective instructional techniques regarding the subgroups of students and identifies for discrepancies.	ne achievement of	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	

DOMAIN 3 Reflecting on Teaching (Short Form) PER0170.1 Page 1

# **Developing and Implementing a Professional Growth Plan**

53. Develop	ing a Written Growth and Development	Plan	
The teacher develops a written professional growth and development plan with specific and measureable goals, action steps, manageable timelines and appropriate resources.		<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
54 Monitori	ng Progress Relative to the Professiona	al Growth and Dovolonment	Dlan
54. Monitori	ng Frogress Relative to the Froressiona		riaii
The teacher charts his or her progress toward goals using established action plans, milestones and timelines.		<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
Observer	Date Te	eacher	Date
DOMAIN 3	Pofloating on Tooghing (Short Form)	DED 04.70.4 Dogo 2	
DOIVIAIN 3	Reflecting on Teaching (Short Form)	PER0170.1 Page 2	

## Teacher Evaluation Model: Domain 3: Reflecting on Teaching

Name:	Position:	Work Site:
DATE:	School Year:	Observer:

## **Evaluating Personal Performance**

50. Identifying Areas of Pedagogical Strength and Weakness				
The teacher identifies specific strategies and behaviors on which to improve from Domain 1 (routine lesson segments, content lesson segments and segments that are enacted on the spot).	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale			
Teacher Evidence  ☐ The teacher identifies specific areas of strengths ar ☐ The teacher keeps track of specifically identified for				

☐ The teacher identifies and keeps track of specific areas identified based on teacher interest

☐ When asked, the teacher can describe how specific areas for improvement are identified

# Scale

Domain 1

within Domain 1

within Domain 1

	Innovating	Applying	Developing	Beginning	Not Using
Identifying Areas of Pedagogical Strength and Weakness	The teacher is a recognized leader in helping others with this activity	The teacher identifies specific strategies and behaviors on which to improve from routine lesson segments, content lesson segments and segments that are enacted on the spot	The teacher identifies specific strategies and behaviors on which to improve but does not select the strategies and behaviors that are most useful for his or her development	The teacher attempts to perform this activity but does not actually complete or follow through with these attempts	The teacher makes no attempt to perform this activity

DOMAIN 3 Reflecting on Teaching

PER0170.2 Page 1

51. Evaluating the Effectiveness of Individual Lessons and Units				
The teacher determines how effective a lesson or unit of instruction was in terms of enhancing student achievement and identifies causes of success or difficulty.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale			
Teacher Evidence  ☐ The teacher gathers and keeps records of his or her evaluations of individual lessons and units ☐ When asked, the teacher can explain the strengths and weaknesses of specific lessons and units ☐ When asked, the teacher can explain the alignment of the assessment tasks and the earning goals ☐ When asked, the teacher can explain how the assessment tasks help track student progress				
toward the learning goals				

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Evaluating	The	The teacher	The teacher	The teacher	The teacher
the Effectiveness of Individual Lessons and Units	teacher is a recognized leader in helping others with this activity	determines how effective a lesson or unit was in terms of enhancing student achievement and identifies specific causes of success or difficulty and uses this analysis when making instructional decisions	determines how effective a lesson or unit was in terms of enhancing student achievement but does not accurately identify causes of success or difficulty	attempts to perform this activity but does not actually complete or follow through with these attempts	makes no attempt to perform this activity

DOMAIN 3 Reflecting on Teaching PER0170.2 Page 2

52. Evaluating the Effectiveness of Specific Pedagogical Strategies and Behaviors					
The teacher determines the effectiveness of specific instructional techniques regarding the achievement of subgroups of students and identifies specific reasons for discrepancies.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale				
Teacher Evidence  ☐ The teacher gathers and keeps evidence of the effects of specific classroom strategies and behaviors on specific categories of students (i.e., different socio-economic groups, different ethnic groups)  ☐ The teacher provides a written analysis of specific causes of success or difficulty  ☐ When asked, the teacher can explain the differential effects of specific classroom strategies and behaviors on specific categories of students					

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Evaluating	The	The teacher	The teacher	The teacher	The teacher
the	teacher is a	determines	determines the	attempts to	makes no
Effectiveness	recognized	the	effectiveness of	perform this	attempt to
of Specific	leader in	effectiveness	specific	activity but	perform this
Pedagogical	helping	of specific	strategies and	does not	activity
Strategies and	others with	strategies and	behaviors	actually	
Behaviors	this activity	behaviors regarding the achievement of subgroups of students and identifies the reasons for discrepancies	regarding the achievement of subgroups of students but does not accurately identify the reasons for discrepancies	complete or follow through with these attempts	

DOMAIN 3 Reflecting on Teaching

PER0170.2 Page 3

## **Developing and Implementing a Professional Growth Plan**

53. Developing a Written Growth and Development Plan					
The teacher develops a written professional growth and development plan with specific and measureable goals, action steps, manageable timelines and appropriate resources.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale				
Teacher Evidence ☐ The teacher constructs a growth plan that outlines measurable goals, action steps, manageable timelines and appropriate resources					

☐ When asked, the teacher can describe the professional growth plan using specific and

measurable goals, action steps, manageable timelines and appropriate resources

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Developing a	The teacher	The teacher	The teacher	The teacher	The teacher
Written	is a	develops a	develops a	attempts to	makes no
Growth and	recognized	written	written	perform this	attempt to
Development	leader in	professional	professional	activity but	perform this
Plan	helping	growth and	growth and	does not	activity
	others with	development	development	actually	
	this activity	plan with clear	plan but does	complete or	
		and	not articulate	follow	
		measurable	clear and	through with	
		goals,	measurable	these	
		actions steps,	goals, action	attempts	
		timelines and	steps,	•	
		resources	timelines and		
			appropriate		
			resources		

DOMAIN 3 Reflecting on Teaching PER0170.2 Page 4

54. Monitoring Progress Relative to the Professional Growth and Development Plan				
The teacher charts his or her progress toward goals using established action plans, milestones and timelines.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale			

### Teacher Evidence

☐ The teacher constructs a plan that outlines a method for charting progress toward established goals supported by evidence (e.g., student achievement data, student work, student interviews, peer, self and observer feedback)

☐ When asked, the teacher can describe progress toward meeting the goals outlined in the plan supported by evidence (e.g., student achievement data, student work, student interviews, peer, self and observer feedback)

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Monitoring	The teacher	The teacher	The teacher	The teacher	The teacher
Progress	is a	charts his or	charts his or	attempts to	makes no
Relative to the	recognized	her progress	her progress	perform this	attempt to
Professional	leader in	on the	on the	activity but	perform this
Growth and	helping	professional	professional	does not	activity
Development	others with	growth and	growth and	actually	
Plan	this activity	development	development	complete or	
		plan using	plan using	follow	
		established	established	through with	
		milestones	milestones	these	
		and timelines	and timelines	attempts	
		and makes	but does not		
		modifications	make		
		or adaptations	modifications		
		as needed	or adaptations		
			as needed		

Observer		Date	Teacher	Date
DOMAIN 3	Reflecting on Teaching	PER0170	.2 Page 5	

# **Appendix F: Domain 4 Observation Forms**

DOMAIN 4

Name:	Position:		Work Site:
DATE:	School Year:		Observer:
romoting a Positive Environme	ent		
55. Promoting Positive Interact	ions with Colleagu	es	
The teacher interacts with other to positive manner to promote and s learning.		<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
56. Promoting Positive Interact	ions about Student	s and Parents	
The teacher interacts with studen positive manner to foster learning positive home/school relationship	and promote	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
Promoting Exchange of Ideas ar	nd Strategies		
57. Seeking Mentorship for Are		est	
The teacher seeks help and input regarding specific classroom strabehaviors.	<u> </u>	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	
58. Mentoring Other Teachers a	and Sharing Ideas a	nd Strategies	
The teacher provides other teach input regarding specific classroon behaviors.	ers with help and	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>	

Collegiality and Professionalism (Short Form)

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# **Promoting District and School Development**

59. Adherin	59. Adhering to District and School Rules and Procedures					
	is aware of the district's and school's ocedures and adheres to them.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>				
60. Particip	ating in District and School Initiatives					
initiatives an	is aware of the district's and school's and participates in them in accordance with lents and availability.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul>				
Observer	Date Te	eacher	Date			
DOMAIN 4	Collegiality and Professionalism (Short Form	n) PER0170.1 Page 2				

## **Teacher Evaluation Model: Domain 4: Collegiality and Professionalism**

Name:	Position:	Work Site:
DATE:	School Year:	Observer:

## **Promoting a Positive Environment**

ng (4) j (3) ing (2)
ng (1) ng (0) licable
<u> </u>

- The teacher works cooperatively with appropriate school personnel to address issues that impact student learning
- ☐ The teacher establishes working relationships that demonstrate integrity, confidentiality, respect, flexibility, fairness and trust
- ☐ The teacher accesses available expertise and resources to support students' learning needs☐ When asked, the teacher can describe situations in which he or she interacts positively with
- colleagues to promote and support student learning

  When asked, the teacher can describe situations in which he or she helped extinguish negative conversations about other teachers

## Scale

	Innovating	Applying	Developing	Beginning	Not Using
Promoting Positive Interactions with Colleagues	The teacher is a recognized leader in helping others with this activity	The teacher interacts with other colleagues in a positive manner to promote and support student learning and helps to extinguish negative conversations about other teachers	The teacher interacts with other colleagues in a positive manner to promote and support student learning but does not help extinguish negative conversations about other teachers	The teacher attempts to perform this activity but does not actually complete or follow through with these attempts	The teacher makes no attempt to perform this activity

DOMAIN 4 Collegiality and Professionalism

PER0170.2 Page 1

56. Promoting Positive Interactions about Students and Parents						
The teacher interacts with students and parents in a positive manner to foster learning and promote positive home/school relationships.  O Innovating (4)  Applying (3)  Developing (2)  Beginning (1)  Not Using (0)  Not Applicable  Scale						
Teacher Eviden ☐ The teacher formanner that den ☐ The teacher expectations, pro ☐ The teacher expectations of the teacher of	osters collaborate nonstrates integral ensures consiste ogress and/or concourages pare demonstrates away families uses multiple me espects and mainthe teacher can students and pathe teacher can the teacher	rity, confidentialint and timely concerns and involvement invareness and selfans and modalitiests for support, intains confident describe instantialities can describe situation describe situation	ty, respect, flexily mmunication with a classroom and a classroom and a classroom and a classistance and a c	bility, fairness a h parents regal I school activition, cultural and la cate with familion for clarification family information she interacted particular	and trust rding student es anguage es promptly on positively with	a
Scale						
Promoting Positive Interactions about Students and Parents	Innovating The teacher is a recognized leader in helping others with this activity	Applying The teacher interacts with students and parents in a positive manner to foster learning and promote positive home/school relationships and helps extinguish negative conversations about students and parents	The teacher interacts with students and parents in a positive manner to foster learning and promote positive home/school relationships but does not help extinguish negative conversations about students	Beginning The teacher attempts to perform this activity but does not actually complete or follow through with these attempts	Not Using The teacher makes no attempt to perform this activity	

and parents

DOMAIN 4 Collegiality and Professionalism

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# **Promoting Exchange of Ideas and Strategies**

57. Seeking Me	entorship for A	reas of Need or	Interest			
The teacher seeks help and input from colleagues regarding specific classroom strategies and behaviors.  Innovating (4)  Applying (3)  Developing (2)  Beginning (1)  Not Using (0)  Not Applicable  Scale						
Teacher Evider	nce					
☐ The teacher keeps track of specific situations during which he or she has sought mentorship from others ☐ The teacher actively seeks help and input in Professional Learning Community meetings ☐ The teacher actively seeks help and input from appropriate school personnel to address ssues that impact instruction ☐ When asked, the teacher can describe how he or she seeks input from colleagues regarding ssues that impact instruction						
Scale	I	A In disa	D ! !	D!	Niget Hadron	
Caalsing	Innovating	Applying	Developing	Beginning	Not Using	
Seeking	The teacher	The teacher	The teacher	The teacher	The teacher	
Mentorship for Areas of	is a	seeks help and	seeks help and	attempts to perform this	makes no	
Need or	recognized leader in	mentorship	mentorship	activity but	attempt to perform this	
Interest	helping	from	from	does not	activity	
interest	others with this activity	colleagues regarding specific	colleagues but not at a specific	actually complete or follow	activity	

enough level

to enhance

pedagogical

his or her

skill

classroom

strategies

behaviors

and

DOMAIN 4 Collegiality and Professionalism PER0170.2 Page 3

through with

these

attempts

58. Mentoring Other Teachers and Sharing Ideas and Strategies					
The teacher provides other teachers with help and input regarding specific classroom strategies and behaviors.	<ul> <li>Innovating (4)</li> <li>Applying (3)</li> <li>Developing (2)</li> <li>Beginning (1)</li> <li>Not Using (0)</li> <li>Not Applicable</li> </ul> Scale				
Teacher Evidence  ☐ The teacher keeps tracks of specific situations during which he or she mentored other teachers ☐ The teacher contributes and shares expertise and new ideas with colleagues to enhance student learning in formal and informal ways ☐ The teacher serves as an appropriate role model (mentor, coach, presenter, researcher) regarding specific classroom strategies and behaviors ☐ When asked, the teacher can describe specific situations in which he or she has mentored colleagues					

# Scale

	Innovating	Applying	Developing	Beginning	Not Using
Mentoring	The teacher	The teacher	The teacher	The teacher	The teacher
Other	is a	provides	provides	attempts to	makes no
Teachers and	recognized	other teachers	other teachers	perform this	attempt to
Sharing	leader in	with	with	activity but	perform this
Ideas and	helping	help and	help and	does not	activity
Strategies	others with	input	input	actually	
	this activity	regarding	regarding	complete or	
		classroom	classroom	follow	
		strategies	strategies	through with	
		and	and	these	
		behaviors	behaviors but	attempts	
			not at a		
			specific		
			enough level		
			to enhance		
			their		
			pedagogical		
			skill		

DOMAIN 4 Collegiality and Professionalism

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#### **Promoting District and School Development**

59. Adhering to District and School Rules and Procedures							
The teacher is aware of the district's and school's ules and procedures and adheres to them.  Innovating (4)  Applying (3)  Developing (2)  Beginning (1)  Not Using (0)  Not Applicable  Scale							
Teacher Evidence  ☐ The teacher performs assigned duties ☐ The teacher follows policies, regulations and procedures ☐ The teacher maintains accurate records (student progress, completion of assignments, non-instructional records) ☐ The teacher fulfills responsibilities in a timely manner ☐ The teacher understands legal issues related to students and families ☐ The teacher demonstrates personal integrity ☐ The teacher keeps track of specific situations in which he or she adheres to rules and procedures							
Scale							
	Innovating	Applying	Developing	Beginning	Not Using		
Adhering to District and School	The teacher is a recognized	The teacher is aware of district and	The teacher is aware of district and	The teacher attempts to perform this	The teacher makes no attempt to		

school rules

procedures

these rules

procedures

but does not

adhere to all of follow

and

and

DOMAIN 4 Collegiality and Professionalism

school rules

procedures

and adheres

to them

and

leader in

others with

this activity

helping

Rules and

**Procedures** 

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activity but

complete or

through with

does not

actually

these

attempts

perform this

activity

Collegiality and Professionalism

DOMAIN 4

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#### Appendix G: Annual Evaluation Reports for Category I and II Teachers

# Annual Evaluation Report for Category I Teachers: 1-3 Years of Service Instructional Practice Score

Teacher:	Current Assignment:
District:	Grade/Subject:
School:	Years of Service:
Evaluator:	School Year:
Recommended for Reappointment:	
Yes No	

This form is to serve as a permanent record of an administrator's evaluation of a teacher's performance during a specific period based on specific criteria as it relates to the teacher's **instructional practice** using the Art and Science of Teaching Framework.

**Directions:** Examine all sources of evidence for each of the four domains in this form as it applies to the teacher's status and deliberate practice performance. Refer to the scale requirements and indicate sources of evidence used to determine the evaluation of results in each section. Assign an overall evaluation of the teacher's performance, sign the form and obtain the signature of the teacher.

Use the accompanying Excel worksheet appropriate to the teacher's experience level to calculate the teacher's status and deliberate practice scores, and ultimately the overall performance score.

1.	- 3	La	LU	13	 LL.	re

The teacher's status score reflects his/her overall understanding and application of the Art and Science of Teaching framework across the Four Domains: Domain 1: Classroom Strategies and Behaviors; Domain 2: Planning and Preparing; Domain 3: Reflecting on Teaching; Domain 4: Collegiality and Professionalism.

**Directions:** Use the accompanying spreadsheet to compute the teacher's overall status score. You will need to obtain data for each of the Four Domains in order to compute a weighted overall score. Reference the Overall Status Score number in the cell highlighted in **green** in the spreadsheet.

Domain 1 Sources of Evidence  ☐ Formal Observation ☐ Informal, Announced Observ ☐ Informal Unannounced Observ ☐ Walkthrough ☐ Artifacts: ☐ Other:	vation ervation	Evaluator Comments:	
Domain 2 Sources of Evidence ☐ Planning (Pre) Conference ☐ Artifacts: ☐ Other:			
Domain 3 Sources of Evidence  ☐ Self-Assessment ☐ Reflection (Post) Conference ☐ Professional Growth Plan ☐ Artifacts: ☐ Other:	· · · · · · · · · · · · · · · · · · ·		
Domain 4 Sources of Evidence  ☐ Conferences ☐ Discussions ☐ Artifacts: ☐ Other:			
☐ HIGHLY EFFECTIVE (4)	☐ EFFECTIVE (3)	☐ EMERGING (2)	☐ INEFFECTIVE (1)
Overall Status Score of 3.5 – 4.0	Overall Status Score of 2.5 – 3.4	Overall Status Score of 1.5 – 2.4	Overall Status Score of 1.0 – 1.4

Annual Evaluation Report for Category I Teachers: 1-3 Years of Service Instructional Practice Score

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2. Deliberate Practice Score	Deliberate Practice Score Additive Year 2 Inclusive Year 3							
The teacher's deliberate practice score reflects his/her progress against specific Elements in the Four Domains of the Art and Science of Teaching framework.								
<b>Directions:</b> Identify the teacher's target Element(s) for improvement. Then use the accompanying spreadsheet to compute the teacher's overall deliberate practice score. You will need to obtain data for each of the Four Domains in order to compute a weighted overall score. Reference the Overall Status Score number in the cell highlighted in <b>purple</b> in the spreadsheet.								
Domain 1 Target Elements:								
Routine Segments:			Content					
Segments:			On the Spot Segments:					
Domain 1 Sources of Evidence (select all that applies):  Professional Growth Plan Artifacts: Other:								
☐ HIGHLY EFFECTIVE (4)	☐ EFFECTIVE (3)	☐ EMERGING(2)	☐ INEFFECTIVE (1)					
Overall Deliberate Practice Score of 3.5 – 4.0	Overall Deliberate Practice Score of 2.5 – 3.4	Overall Deliberate Practice Score of 1.5 – 2.4	Overall Deliberate Practice Score of 1.0 – 1.4					
3. Instructional Practice Fina								
The final score reflects the tead calculations.	cher's overall performance and	includes both the status and de	eliberate practice score					
-	ying spreadsheet to compute th erence the Final Score number							
valuator Comments:								
☐ HIGHLY EFFECTIVE (4)	☐ EFFECTIVE (3)	☐ EMERGING (2)	☐ INEFFECTIVE (1)					
Overall Final Score of 3.5 – 4.0	Overall Final Score of 2.5 – 3.4	Overall Final Score of 1.5 – 2.4	Overall Final Score of 1.0 – 1.4					

Annual Evaluation Report for Category I Teachers: 1-3 Years of Service Instructional Practice Score

I. Signatures	
valuator: I certify that the before named teacher has been evaluated ar	ound his or her <b>instructional practice</b> .
Evaluator's Signature:	_ Date:
valuator Comments:	
evaluator comments.	
Feacher: I acknowledge the receipt of this Annual Evaluation Form.	
	Date
eacher's Signature:	Date:
Feacher Comments:	
Principal	
Principal's Signature:	Date:
	-
Principal Comments:	

Annual Evaluation Report for Category I Teachers: 1-3 Years of Service Instructional Practice Score

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#### TEACHER PERFORMANCE APPRAISAL SYSTEM

# **Instructional Practice Score Calculation Worksheet for Category I**

Teacher Name: STATUS SCORE DELIBERATE PRACTICE SCORE Directions: 1. Using the Domain Forms, count the number of times each scale level has been recorded 4. Enter final scale level of each target Element in yellow highlighted cells 2. Enter the frequency in the yellow highlighted cells Frequency D1 Deliberate Practice Final Rating Level 4 D1 Target Element 1 D1 Target Element 2 Level 3 Level 2 D1 Target Element 3 Level 1 Level 0 Total Elements Used Percentages D1 D2 D4 Level 4 Level 3 Level 2 Level 1 Level 0 0% 0% 0% 0% Adjust weights in gray highlighted cells; must add up to 100% Category | Teachers (View Scale) D2 D3 Category | Teachers D1 Total Status Score Deliberate Practice Score Weight 13% 10% Weight 100% 100% Weighted Score Weighted Score Overall Deliberate Practice Score: Overall Status Score: Overall Status: Overall Deliberate Practice:

#### FINAL SCALE

HIGHLY EFFECTIVE	EFFECTIVE	EMERGING	INEFFECTIVE
3.5 – 4.0	2.5 – 3.4	1.5 – 2.4	1.0 – 1.4

#### 5. Adjust weights in gray highlighted cells; must add up to 100%

Category I Instructional Practice Score, Year 1	Score	Weight	Final
Overall status score	0.00	100%	-
Overall deliberate practice score	0.00	0%	-
Final Score:			-
Final Proficiency Level:			

\* Deliberate Practice Additive Year 2 Inclusive Year 3

Category I Instructional Practice Score, Year 2	Score	Weight	Final
Overall status score	0.00	50%	-
Overall deliberate practice score	0.00	50%	-
Final Score:			-
Final Proficiency Level:			

## PROFICIENCY SCALE FOR CATEGORY I TEACHER

Category I Teacher	Highly Effective (4)	Effective (3)	Emerging (2)	Ineffective (1)
D1:			Less than 65% at Level	
D2:	At least 65% at Level 4	At least 65% at Level 3	3 or higher and	Greater than or equal
D3:	and 0% at Level 1 or 0	or higher	Less than 50% at Level	to 50% at Level 1, 0
D4:			1, 0	

Annual Evaluation Report for Category I Teachers: 1-3 Years of Service Instructional Practice Score

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# Annual Evaluation Report for Category II and III Teachers: 4 or More Years of Service Instructional Practice Score

Teacher:	Current Assignment:
District:	Grade/Subject:
School:	Years of Service:
Evaluator:	School Year:
Recommended for Reappointment:	
Yes No	

This form is to serve as a permanent record of an administrator's evaluation of a teacher's performance during a specific period based on specific criteria as it relates to the teacher's **instructional practice** using the Art and Science of Teaching Framework.

**Directions:** Examine all sources of evidence for each of the four domains in this form as it applies to the teacher's status and deliberate practice performance. Refer to the scale requirements and indicate sources of evidence used to determine the evaluation of results in each section. Assign an overall evaluation of the teacher's performance, sign the form and obtain the signature of the teacher.

Use the accompanying Excel worksheet appropriate to the teacher's experience level to calculate the teacher's status and deliberate practice scores, and ultimately the overall performance score.

# 1.Status Score

The teacher's status score reflects his/her overall understanding and application of the Art and Science of Teaching framework across the Four Domains: Domain 1: Classroom Strategies and Behaviors; Domain 2: Planning and Preparing; Domain 3: Reflecting on Teaching; Domain 4: Collegiality and Professionalism.

**Directions:** Use the accompanying spreadsheet to compute the teacher's overall status score. You will need to obtain data for each of the Four Domains in order to compute a weighted overall score. Reference the Overall Status Score number in the cell highlighted in **green** in the spreadsheet.

Domain 1 Sources of Evidence  Formal Observation	. ,	Evaluator Comments:	
☐ Informal, Announced Observ			
☐ Informal Unannounced Obse	ervation		
■ Walkthrough			
☐ Artifacts:			
Other:			
Domain 2 Sources of Evidence	(select all that applies):		
☐ Planning (Pre) Conference			
☐ Artifacts:			
☐ Other:			
Damain 2 Courses of Fuidones	(and act all that analism).		
Domain 3 Sources of Evidence ☐ Self-Assessment	(select all that applies):		
	_		
Reflection (Post) Conference	2		
☐ Professional Growth Plan			
Artifacts:			
Other:			
Domain 4 Sources of Evidence	(select all that applies):		
☐ Conferences	(corest an triat appres).		
☐ Discussions			
☐ Artifacts:			
Other:			
B other:			
☐ HIGHLY EFFECTIVE (4)	☐ EFFECTIVE (3)	☐ EMERGING (2)	☐ INEFFECTIVE (1)
Overall Status Score of	Overall Status Score of	Overall Status Score of	Overall Status Score of
3.5 – 4.0	2.5 – 3.4	1.5 – 2.4	1.0 – 1.4
3.3 - 4.0	2.3 - 3.4	1.3 – 2.4	1.0 - 1.4

2.Deliberate Practice Score						
The teacher's deliberate practice score reflects his/her progress against specific Elements in the Four Domains of the Art and Science of Teaching framework.						
compute the teacher's overall o	deliberate practice score. You	vement. Then use the accompa will need to obtain data for each verall Status Score number in the	h of the Four Domains in			
Domain 1 Target Elements:						
Routine Segments:			Content			
Segments:		o	on the Spot Segments:			
Domain 1 Sources of Evidence  ☐ Professional Growth Plan ☐ Artifacts: ☐ Other:						
		T EMERCINIC (2)	TIMETER (1)			
☐ HIGHLY EFFECTIVE (4)	☐ EFFECTIVE (3)	☐ EMERGING (2)	☐ INEFFECTIVE (1)			
Overall Deliberate Practice Score of 3.5 – 4.0	Overall Deliberate Practice Score of 2.5 – 3.4	Overall Deliberate Practice Score of 1.5 – 2.4	Overall Deliberate Practice Score of 1.0 – 1.4			
3.Instructional Practice Final Se	core					
The final score reflects the tead calculations.	ther's overall performance and	includes both the status and de	eliberate practice score			
<b>Directions:</b> Use the accompanying spreadsheet to compute the teacher's overall score that includes both status and deliberate practice scores. Reference the Final Score number in the cell highlighted in <b>orange</b> in the spreadsheet.						
Evaluator Comments:						
☐ HIGHLY EFFECTIVE (4)	☐ EFFECTIVE (3)	☐ EMERGING (2)	☐ INEFFECTIVE (1)			
Overall Final Score of 3.5 – 4.0	Overall Final Score of 2.5 – 3.4	Overall Final Score of 1.5 – 2.4	Overall Final Score of 1.0 – 1.4			

5. Signatures	
<b>Evaluator:</b> I certify that the before named teacher has been evaluated an	ound his or her <b>instructional practice</b> .
Evaluator's Signature:	Date:
Evaluator Comments:	
Teacher: I acknowledge the receipt of this Annual Evaluation Form.	
Teacher's Signature:	Date:
Teacher Comments:	
Principal	
Principal's Signature:	Date:
Principal Comments:	

# Instructional Practice Score Calculation Worksheet for Category II

'eacher Name:							
TATUS SCORE						DELIBERATE PRACTICE SCORE	
rections:					_	Directions:	
Using the Domain Forms, count the number of tin	es each sca	ile level h	as been r	ecorded		4. Enter <i>final</i> scale level of each target Elem	nent in <i>vellow</i> highlighted
Enter the frequency in the yellow highlighted cel						,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Frequency	D1	D2	D3	D4	7	Deliberate Practice	Final Rating
evel 4						D1 Target Element 1	
evel 3						D1 Target Element 2	
evel 2						D1 Target Element 3	
evel 1							
Level 0							
Total Elements Used	-	-	-	-			
					_		
Percenta	ges D1	D2	D3	D4			
Lev	el 4						
Lev	el 3						
Lev	el 2						
Lev	el 1						
Lev	el O						
		0%0%	0%	0%			
Adjust weights in gray highlighted cells; must add	_	-			_		
Category II Teachers (View Scale)	D1	D2	D3	D4	Total	Category II Teachers	D1
tatus Score						Deliberate Practice Score	
Veight 100	% 68%	13%	8%	10%		Weight	100%
Veighted Score						Weighted Score	
Overall Status Score:		0.00				Overall Deliberate Practice Score:	0.00
Overall Sta	us:					Overall Deliberate Practice:	
		-	-				
INAL SCALE							
HIGHLY SEEE OT IVE		FDOING	- 10 11		OTIVE		

HIGHLY EFFECTIVE	EFFECTIVE	EMERGING	INEFFECTIVE
3.5 – 4.0	2.5 – 3.4	1.5 – 2.4	1.0 – 1.4

#### 5. Adjust weights in gray highlighted cells; must add up to 100%

Category II Instructional Practice Score, Year 1	Rating	Weight	Final	
Overall status score	0.00	100%		-
Overall deliberate practice score	0.00	0%		-
Final Score:				-
Final Proficiency Level:				

\* Deliberate Practice Additive Year 2 **Inclusive Year 3** 

Category II Instructional Practice Score, Year 2	Rating	Weight	Final
Overall status score	0.00	50%	-
Overall deliberate practice score	0.00	50%	-
Final Score:			-
Final Proficiency Level:			

# **PROFICIENCY SCALE FOR CATEGORY II and III TEACHER**

Category II Teacher	Highly Effective (4)	Effective (3)	Emerging (2)	Ineffective (1)
D1:				
D2:	At least 75% at Level 4	At least 75% at Level 3	Less than 75%at Level 3	Greater than or equal
D3:	and 0% at Level 1 or 0 50% at Level 1, 0	or higher	or higher and Less than	to 50% at Level 1, 0
D4:	50% at Level 1, 0	5 · · · · · · · · · · · · · ·		

#### Appendix H: Deliberate Practice Plan

#### Deliberate Practice Plan

Name:

School Name: School Year: Date of Plan:

Deliberate practice is a way for teachers to grow their expertise through a series of planned action steps, reflections, and collaboration. Involved in the Deliberate Practice Plan are: setting goals, focused practice, focused feedback, observing and discussing teaching, and monitoring progress.

#### Step 1: Self-Assessment

Complete the Self-Assessment using the district's classroom observation form and rubrics and complete the table below. Identify up to three instructional strategies scored at lowest level/score on your self-assessment, and upon which you have an interest in improving, and their corresponding scores (for purposes of establishing a data point for the baseline):

Instructional Strategy	Level/ Score	<u>Current</u> student behavior/learning that I want to see improve as a result of focusing on this target strategy	<u>Changes</u> in student behavior <i>l</i> learning I expect to see as a result of focusing on this target strategy
1			
2			
3			

# Step 2: Identify Focus Strategies

Working collaboratively with your principal, using the instructional practice data from your annual evaluation (classroom observation data) and the strategies identified from the self-assessment completed in Step 1, identify one to three instructional strategies upon which you will focus and demonstrate instructional skill growth for the year. The focus strategies should be areas with lower scores and where there is an interest in improving. Record the baseline score for each selected strategy and indicate the level you expect to attain, and dates for achieving your growth goals.

Instructional Strategy	Baseline Level/Score and Date	Anticipated Midpoint Growth Level/Score Goal and Date	Anticipated Final Growth Level/Score Goal and Date
1.	Score:	Score:	Score:
I.	Date:	Date:	Date:
2	Score:	Score:	Score:
2.	Date:	Date:	Date:
3.	Score:	Score:	Score:
3.	Date:	Date:	Date:



# Step 3: Write Measurable Goals

State your Growth Goals (Example: By the end of the year, I will raise my score on tracking student progress from a 1 to a 4, and I expect to see these results evident in student learning/behavior...)

Goals Goal #1			
Goal #1			
Goal #2			
Goal #3			

# Step 4: Identify Specific Action Steps and Resources

Describe specific actions you take or perform differently within your classroom to improve the use of the identified strategies, and the resources and materials needed to accomplish these action steps.

	Classroom Action Steps	Resources and Materials
Goal 1		
Goal 2		
Goal 3		

# Step 5: Reflection

Use a reflection log to record your insights about the strategies you have identified and practiced. The guiding questions below may be used to prompt your thinking. For your plan you should have a minimum of three reflection logs tied to the goals and strategies you have selected.

Goal #1	Date:	
What am I learning about the strategy?  How do I need to prepare my lesson differently?	M	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?  How am I tracking the impact I have on student learning?		
What do I need to adjust in order to progress to the next level for the element?  On what will I focus between now and the next progress check-in?		

# Step 6: Tracking Progress and Celebrating My Success

Record your goal in the space provided. Plot the available scores (self, mentor, and evaluator) for tracking progress as needed. It is helpful to use a different color to represent each of the three sources.

**Example Progress Check-In** 

	Baseline Rating	Data Point #1	Data Point #2	Data Point #3	Data Point #4	Data Point #5	Data Point #6	
Self								
Mentor (optional)								
Evaluator (optional except for last data point)								
Innovating (4)	1							
Applying (3)								
Developing (2)								
Beginning (1)						]]		
Not Using (0)								
	Date:	Date:	Date:	Date:	Date:	Date:	Date:	Summative Score

<sup>\*</sup>Districts using their own models should change the labels to reflect their rubric levels.

# **Deliberate Practice Plan Signatures**

Signature of Teacher, Date

Signature of Principal/Designee, Date

Signature of Principal/Designee, Date

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# Appendix

- Recommendations for Developing Goals and Resources
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- Peer Observation Guide (Optional)
- Instructional Rounds Guide (Optional)
- Glossary of Terms
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#### Recommendations for Developing Goals and Resources

The following tables represent ways to develop goals to engage in focused practice, focused feedback and collegial interactions with peers.

#### Focused Practice

#### 5 Ways a Teacher Can Engage in Focused Practice:

- · Focusing on specific steps of a strategy
- Developing a protocol
- Developing fluency with a strategy
- Making adaptations to a strategy
- Integrating several strategies to create a macro-strategy

#### Focused Feedback

#### Ways to Engage in Focused Feedback:

- Using a Reflection Log
- Using a Monthly Lesson Reflection Tool
- Using Video Data
- Collecting and Using Student Survey Data and Student Questioning
- Using Student Achievement Data
- Looking at Specific Types of Students
- Using a Teacher Progress Table and Chart

#### Observing and Discussing Teaching

#### 3 Ways a Teacher Can Engage in Observing and Discussing Teaching:

- Videos of Other Teachers
- Coaching Colleagues
- Instructional Rounds



# Goal #1 - Progress Check-In and Reflection Log

## Tracking Progress and Celebrating Success Check-In

	Baseline Rating	Data Point #1	Data Point #2	Data Point #3	Data Point #4	Data Point #5	Data Point #6	
Self								
Mentor (optional)								
Evaluator (optional)								
Innovating (4)								
Applying (3)								
Developing (2)								
Beginning (1)								
Not Using (0)								
	Date:	Date:	Date:	Date:	Date:	Date:	Date:	Summative Score
*Districts using the	ir own models	should chang	ge the labels t	o reflect their	rubric levels.			
							KE	Y
Signature of Tea	cher, Date						Self_ Mentor_	
Signature of Prin	cipal/Design	ee, Date					Evaluator	

#### Reflection Log

Goal #1	Date:
What am I learning about the element?	***
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	
Goal #1	Date:
What am I learning about the element?	
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	
Goal #1	Date:
What am I learning about the element?	
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	

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# Goal #2 - Progress Check-In and Reflection Log

#### Tracking Progress and Celebrating Success Check-In

	Baseline Rating	Data Point #1	Data Point #2	Data Point #3	Data Point #4	Data Point #5	Data Point #6	
Self								
Mentor (optional)								
Evaluator (optional)								
Innovating (4)								
Applying (3)								
Developing (2)								
Beginning (1)								
Not Using (0)								
	Date:	Date:	Date:	Date:	Date:	Date:	Date:	Summative Score
*Districts using the	ir own models	should chang	ge the labels t	to reflect their	rubric levels.			
							K	EY
Signature of Tea	cher. Date						Self	
							Mentor	
Signature of Principal/Designee, Date							Evaluator	

#### Reflection Log

Goal #2	Date:
What am I learning about the element?	M.
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	
0140	I posedici
Goal #2	Date:
What am I learning about the element?	
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	
Goal #2	Date:
What am I learning about the element?	10
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	

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# Goal #3 - Progress Check-In and Reflection Log

#### Tracking Progress and Celebrating Success Check-In

	Baseline Rating	Data Point #1	Data Point #2	Data Point #3	Data Point #4	Data Point #5	Data Point #6	
Self								
Mentor (optional)								
Evaluator (optional)								
Innovating (4)								
Applying (3)								
Developing (2)								
Beginning (1)								
Not Using (0)								
	Date:	Date:	Date:	Date:	Date:	Date:	Date:	Summative Score
*Districts using the	ir own models	should chan	ge the labels t	o reflect their	rubric levels.			
							KE	Y
Signature of Tea	cher, Date						Self_	
							Mentor_	
Signature of Prin	cipal/Design	ee, Date					Evaluator_	

#### Reflection Log

Goal #3	Date:
What am I learning about the element?	M.
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	
	I _ Colonia
Goal #3	Date:
What am I learning about the element?	
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	
Goal #3	Date:
What am I learning about the element?	10
How do I need to prepare my lesson differently?	
When I am using the strategy, what do I feel is working well for me in terms of evidences of improvement in student behavior/learning?	
How am I tracking the impact I have on student learning?	
What do I need to adjust in order to progress to the next level for the element?	
On what will I focus between now and the next progress check-in?	

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# Video Self-Observation Guide (Optional)

Teachers may want to videotape a lesson as part of their self-assessment. After viewing the video, use the self-assessment to identify instructional strategies and ratings.

Instructional Strategy:
Desired Effect on Students:
Teacher Evidence (What do I see that I want to continue?)
D
(What do I see that I want to change?)
0
Student Evidence (What are my students doing that I want to have continue?)
D D
(What are my students doing that I want to change?)

#### Scale

Innovating	Applying	Developing
How am I adapting this strategy to help reach students for whom the original strategy was not achieving the desired effect?	How am I monitoring students for the desired effect?	What does correct use of this strategy look like?

# Peer Observation Guide (Optional)

A teacher working on a strategy can visit a colleague who is using that same strategy at an exemplary level. The observing teacher compares their own practice to the practice of the observed teacher. Following the classroom visit the teachers use the evaluation instrument to discuss the observation, identify evidence and reflect upon the observation. This observation is not intended to be a critique of the teacher, and the visiting teacher should honor the observed teacher for opening their classroom. Feedback should not be given to the observed teacher unless it is requested.

This form is to be used for one instructional strategy. Fill out the form based on what is solicited for each box. Give multiple suggestions/answers where appropriate.

Instructional Strategy:	
Desired Effect on Students:	
Teacher Evidence (What am I seeing that I want to replicate?)  □	
Student Evidence (What are the students doing that I want to have happen in my room?)	
O AND SECURITION OF THE PARTY O	
o o	

#### Scale

Innovating	Applying	Developing
How is the teacher adapting this strategy to help reach students for whom the original strategy was not achieving the desired effect?	How is the teacher monitoring students for the desired effect?	What does correct use of this strategy look like?



# Instructional Rounds Guide (Optional)

Instructional rounds are primarily designed to enhance skills of the observing teachers and encourage collaboration among colleagues. During instructional rounds, a team of teachers who are working on the same strategy visit a teacher who is using that same strategy at an exemplary level. The observing teachers compare their own practice to the practice of the observed teacher. Immediately after visiting the classroom, the observing teachers engage in group discussion and reflection and draw conclusions about their own practice. Instructional rounds are not intended to be a critique of the teacher, and visiting teams should honor the observed teacher for opening their classroom. Feedback should not be given to the observed teacher unless it is requested.

This form is to be used for one instructional strategy. Fill out the form based on what is solicited for each box. Give multiple suggestions/answers where appropriate.

Instructional Strategy:	
Desired Effect on Students:	
Teacher Evidence (What am I seeing that I want to replicate?)	
0	
0	
Student Evidence (What are the students doing that I want to have happen in my room?)	
o o	
0	

#### Scale

Innovating	Applying	Developing
How is the teacher adapting this strategy to help reach students for whom the original strategy was not achieving the desired effect?	How is the teacher monitoring students for the desired effect?	What does correct use of this strategy look like?

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#### Glossary of Terms

Coaching Colleagues - Coaching Colleagues are pairs or triads of teachers who agree to provide each other with honest feedback regarding their use of instructional strategies. Coaching has been used in a variety of ways in K-12 education, but coaching colleagues (also called peer coaching) refers specifically to a confidential process through which two or more professional colleagues work together to reflect on current practices; expand, refine, and build new skills; share ideas; teach one another; conduct classroom research; or solve problems in the workplace.

Collecting and Using Student Survey Data - Student survey data can be used as a powerful form of focused feedback. Students can be asked about strategies in the evaluation model, which would provide teachers with feedback on the entire model. Another option is to ask students only a few questions that are specific to the strategy the teacher has selected for growth goals.

Developing Fluency With a Strategy - A fluent teacher is skilled enough with a strategy or behavior to employ it without having to think about the steps involved. This is not to say the teacher is not mindful of the strategy. When fluency has been fully developed, the reflective teacher both executes the strategy or behavior, and monitors its effect.

Developing a Protocol - Some strategies or behaviors do not have well-defined sets of steps. In cases like this, the teacher would likely want to develop a protocol to guide his or her actions. Such specificity would guide the teacher's focused practice.

Focusing on Specific Steps of a Strategy - Some strategies or behaviors have a rather well-defined set of steps. In a case like this, the teacher might decide to focus his or her attention on one or more of the steps.

Instructional Rounds - One of the most powerful ways to observe and discuss teaching is to engage in instructional rounds. Instructional rounds are usually a school-wide effort that requires administrative support and involvement. During instructional rounds, groups of teachers visit classrooms in their school to observe their colleagues in action. The goal of instructional rounds is for the observing teachers to compare their own practice to the practice of the observed teacher. After visiting a classroom, the observing teachers engage in group discussion and reflection and draw conclusions about their own practice. Unlike many teacher observers, the focus of instructional rounds is not on evaluation. Although the observed teacher can request feedback from the observing teachers, instructional rounds are primarily designed to enhance the pedagogical skill of the observing teachers and encourage collaboration among colleagues. Many schools who use instructional rounds have found that they create a sense of energy and excitement about professional growth and empower teachers to examine and improve their instructional practice.

Integrating Several Strategies to Create a Macro-Strategy - A teacher might elect to integrate strategies as the subject of focused practice. At this stage of development, a teacher is competent with most, if not all, of the strategies for a particular element but wishes to combine some of those strategies into a composite or macro-strategy.

Looking at Specific Types of Students - One way to use achievement data is to examine the differences in scores between groups of students in class. A teacher might make a comparison between those students who are English Language Learners (ELLs) and those who are not. Such comparisons are commonly of interest to school and district administrators because they can be used to determine the effectiveness of instruction across different subgroups of students.

Making Adaptations to a Strategy - Even when a teacher has reached the level of "Applying (3)" regarding a strategy or behavior, the teacher might want to create new versions of the strategy for special situations.

Using a Reflection Log - Focused feedback involves keeping track of progress on growth goals that are the subject of focused practice. It is strongly recommended that teachers maintain a reflection log.

Using a Teacher Progress Check-In - The ultimate goal of focused feedback is to allow teachers to track their progress over time. To obtain scores, the teacher should use various types of data to estimate his or her status at each point in time. It is important for a teacher to record his or her logic in assigning scores.



Using Student Achievement Data - The most valid data that can be used to determine the extent to which a specific strategy has been effective is information about student achievement. Obtaining this type of data takes planning and preparation. The following process for studying the impact of a specific strategy is recommended:

- 1. The teacher would identify two groups of students to whom he or she would teach the same content.
- The teacher would teach the same content to both classes using a selected strategy in one class but not in the other
- 3. The teacher would administer the same pretest and posttest to both groups and compare the results.

To determine if the target strategy enhances student achievement, a teacher simply compares the average gain scores of the two groups of students.

Using Video Data - One powerful way for a teacher to obtain focused feedback about his or her progress is to watch video recording of him or herself using specific strategies in class. Self-viewing helps teachers evaluate how much their performance differed from self-expectations, and is enhanced when the viewing is focused.

Videos of Other Teachers - Teachers can use videos of other teachers to discuss the effectiveness of the strategies they observe. This requires two or more teachers who agree to meet and discuss these instructional strategies and behaviors. When using videos from websites like YouTube, it is important to remember that they are raw footage of classroom activities, and there is no guarantee that effective teaching is being exhibited. It is useful to determine what was done well by the teacher and what was not.



## References

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Marzano, R. (2012). Becoming a Reflective Teacher. Bloomington, IN: Marzano Research Laboratory.

